

# 2020-2021 ANNUAL REPORT



## Environment, Climate Change and Municipalities





## MESSAGE FROM THE MINISTERS



As the Ministers responsible for Environment and Climate Change and Municipal and Provincial Affairs, we are pleased to present the 2020-21 annual performance report as per the requirements of the **Transparency and Accountability Act** as a category 1 government entity.

A reorganization of government departments was undertaken in April 2021 and the Departments of Environment and Climate Change and Municipal and Provincial Affairs were announced. The Department of Environment and Climate Change maintained all the functions of both the Environment and Climate Change branches of the previous Department of Environment, Climate Change and Municipalities and added the Labour Standards and Labour Relations Divisions from the former Department of Immigration, Skills and Labour. Those functions of the Municipalities branch moved to the Department of Municipal and Provincial Affairs.

This annual report highlights the activities associated with the identified goals and objectives for the April 1, 2020 to March 31, 2021 fiscal year. This information is reflective of the lines of business under the former Department of Environment, Climate Change and Municipalities. We would like to take the opportunity to acknowledge the work of Department staff and our community partners in accomplishing this year's objectives.

The continued effects of COVID-19 are still impacting people's lives, public institutions, volunteer organizations and the private sector, on local, national and global levels. There were many challenges to the delivery of programs and services; however, there were also opportunities to maintain the core functions of the Department through the creativity and ingenuity of Department staff and our partners.

We also recognize the contributions of predecessor Ministers, who served in the portfolio during the reporting period. Our signatures below indicate our accountability for the reported results.

Hon. Bernard Davis  
Minister of Environment and Climate Change

Hon. Krista Lynn Howell  
Minister of Municipal and Provincial Affairs



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## Departmental Overview

The Department of Environment, Climate Change and Municipalities (the Department) was a category 1 government entity under the **Transparency and Accountability Act**, supporting the economic, social, and environmental sustainability of municipalities, communities and regions through the delivery of effective programs, services, and supports to local governments and stakeholders.

The Department supported the strategic directions of government in creating a climate conducive to economic growth and sustainability, building resilient communities for long term success, and working collaboratively across multiple sectors to improve services and outcomes for residents and visitors.

## Vision

The vision of the Department of Environment, Climate Change and Municipalities is a clean, sustainable, and protected environment with strong, resilient municipalities, communities and regions supported by the delivery of effective programs and services.

## Reporting Entities

Under the **Transparency and Accountability Act**, a number of government entities also prepare plans and annual reports. Entities which reported to the Minister as of the end of the reporting period included:

- Multi-Materials Stewardship Board
- Municipal Assessment Agency Inc.
- Central Newfoundland Regional Appeal Board
- Eastern Newfoundland Regional Appeal Board
- Labrador Regional Appeal Board
- West Newfoundland Regional Appeal Board
- Wilderness and Ecological Reserve Advisory Council

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- Humber Valley Regional Planning Advisory Authority Leadership Committee (inactive)
- North East Avalon Regional Plan Oversight Committee (inactive)

### Organizational Structure

During the 2020-21 fiscal year, the Department was organized in the following three branches:

**Municipalities Branch** is responsible for the divisions of Municipal Finance, Municipal Support, Local Governance and Land Use Planning, and Strategic Financial Management.

**Environment Branch** is responsible for the divisions of Water Resources Management, Pollution Prevention, and Environmental Assessment.

**Climate Change Branch** is responsible for the divisions of Climate Change and Policy, Planning and Natural Areas.

As was announced on September 10, 2020, the protected areas function of the Department of Fisheries, Forestry and Agriculture was integrated into the Department and the Municipal Infrastructure and Fire and Emergency Services functions were moved to the Departments of Transportation and Infrastructure and Justice and Public Safety, respectively.

### Staff and Budget

As of March 31, 2021, the Department had 180 positions (125 permanent, 48 temporary, and 7 contractual), of which 151 were staffed as of March 31, 2021. The Department headquarters are in St. John's (155 positions) with additional positions located Gander (4), Grand Falls-Windsor (6), Corner Brook (12), and Happy Valley-Goose Bay (3).

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The Department's gross expenditure budget for 2020-21 was \$84,901,762 with planned related revenue of approximately \$37,149,415 for a net expenditure of \$47,752,347. Please refer to financial information (p. 22) for a summary of expenditures and related revenue.

Division	# of Employees	Divisional Budget (Net Expenditures)
Executive Support	14	1,695,600
Strategic Financial Management	9	928,200
Local Governance and Land Use Planning	13	1,022,300
Policy, Strategic Planning and Natural Areas	14	1,208,800
Municipal Finance	10	680,900
Municipal Support	17	88,852,800
Pollution Prevention	25	2,043,800
Water Resources Management	35	2,954,100
Environmental Assessment	8	526,000
Climate Change	6	6,386,500



## Highlights and Partnerships

### Partnerships

#### **Pandemic Planning and Response**

The COVID-19 pandemic significantly impacted municipal operations throughout the 2020-21 reporting period. Ongoing support and updated information for municipalities was provided, in conjunction with Municipalities Newfoundland and Labrador (MNL), through various memos, flyers, and circulars. In direct response to the pandemic, funding programs were made available for municipalities.

Following guidance from the Department of Health and Community Services and Public Health Agency of Canada, the Department provided information and support to communities to allow them to maintain their essential service delivery and continue operations in a safe manner. As public health guidance was updated, the department would provide updated information to communities. The existing relationship with MNL and Professional Municipal Administrators of Newfoundland and Labrador (PMA) was leveraged to aid in advancing this critical information.

#### **Energy Efficiency Programs**

The Climate Change Branch continued its collaborative efforts with Newfoundland and Labrador Housing Corporation (NLHC) in the delivery of the Home Energy Savings Program (HESP) throughout the 2020-21 reporting period. This provincial initiative is designed to assist low-income households in making energy efficiency improvements to their home. Delivered by NLHC, this program provided non-repayable grants of up to \$5,000 to assist eligible households in making cost-effective energy efficiency upgrades to their homes, including insulation and air sealing, to homes heated by electricity, propane or wood biomass. Additionally, through the federal Low Carbon Economy Leadership Fund, the Province has expanded program eligibility to also include low-income households reliant on fuel-oil for heating. Fifty-three grants were distributed amounting to \$301,766 during this reporting period. Since the inception of the program

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2019-20, 131 grants have been provided, totaling \$630,054. The average grant since beginning of the program is \$4,565.61 and the average oil savings per house for grants paid out was 493.40 litres of oil per house.

Under this program, over 200 additional homes have been approved to participate in an energy audit that generated a summary report prioritizing recommended upgrades. Having completed this step, homeowners are required to complete the work identified in the summary report and then they can apply for a non-payable grant. Like many aspects of society, the impacts of COVID-19 has affected uptake and completion of work.

### **Incorporating Climate Change into Public Infrastructure Planning and Design**

The community of practice for incorporating climate change into public infrastructure planning and design is ongoing. The community of practice involves engineers, municipalities, professional planners, academics, public sector staff, non-governmental organizations (NGOs), and volunteers.

Two webinars took place over 2020-21. The first webinar focused on building capacity to address the impacts of climate change on coastal erosion. This session included 93 participants. The second webinar focused on the delivery of available climate change tools and resources that municipalities can utilize. This session included approximately 150 participants.

### **Investing in Newfoundland and Labrador's Electric Vehicle Network**

The Government of Newfoundland and Labrador provided \$1 million and the Government of Canada provided \$770,000 toward the purchase and installation of 28 electric vehicle chargers across the island of Newfoundland to support the transition to a clean energy future.

This funding assisted Newfoundland and Labrador Hydro in building a fast-charging electric vehicle network along the Trans-Canada Highway, connecting St. John's to Port

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aux Basques, including one location in Gros Morne National Park. Fourteen sites will contain both a fast charger and a level 2 charger. By March 31, 2021, nine electric vehicle chargers were installed.

Investments in electric vehicle charging infrastructure will facilitate increased demand for electric vehicles in the province, contributing to electrification efforts. Additionally, it will help to reduce greenhouse gas emissions from the transportation sector, provide rate mitigation benefits, and provide operational savings for electric vehicle owners. These investments build on commitments from both the federal and provincial governments to achieve net-zero emissions by 2050. This initiative builds on the Climate Change Action Plan to develop a comprehensive long-term strategy to increase electric vehicle penetration in consultation with the electric utilities, municipalities, and industry.

### **Municipal Gas Tax Program**

Under the Federal Gas Tax Fund, 278 applications were received, with 263 projects approved, valued at \$20.5M. This funding is under a federal program that is administered through a bilateral agreement with the Government of Newfoundland and Labrador available to municipalities for eligible projects. Examples of projects range from municipal infrastructure, drinking water/wastewater infrastructure, community energy systems, recreational, cultural, tourism, sport infrastructure, and capacity building to disaster mitigation investments.

In conjunction with the federal government, it was announced that more than \$31.5 million was provided under the Federal Gas Tax Fund for the 2020-21 fiscal year. Additionally, more than \$21.7 million for 276 communities (three cities, 268 towns, five Inuit Community Governments) was announced. Within that funding, there was \$8.9 million for the Provincial Waste Management Strategy as well as funding for the Water and Wastewater Initiative. With the impact of COVID-19 on communities, municipalities received the full amount of the Federal Gas Tax Fund upfront to allow them to continue to strengthen services and build critical infrastructure.

### Highlights

#### **Maintaining Service Delivery through COVID**

As we have all learned to live with COVID-19, government continued to support communities, building on our strong relationship with MNL and PMA to bring the best solutions to community leaders.

The COVID-19 Stimulus Program, with a financial commitment of \$23.54 million was created in fall 2020 to provide short-term employment and to stimulate economic activity through community projects. ECCM approved 258 applications totaling \$10,487,986 for the 2020-21 fiscal year. The funding was based on a 90/10 cost shared ratio. Projects can be carried into the 2021-22 fiscal year. Projects approved include upgrades and renovations to municipal buildings and fire halls, as well as improvements to recreational infrastructure such as parks, playgrounds, and trails. Over 400,000 hours of employment were generated through the program.

Additionally, \$27.4 million was announced under the federal-provincial Safe Restart Agreement in response to COVID-19. Payments to all municipalities under the Safe Restart Agreement were issued by December 2020. Allocations of these operating grants was based on a population formula.

ECCM also allocated \$600,000 in funding through the Special Assistance Grant program for arenas and pools throughout the province to help municipalities and private arenas that encountered additional expenses and lost revenue as a result of COVID-19. Under this program a community was only eligible for funding for either their arena or pool. Sixty projects were approved through this Grant program.

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### **Plastic Retail Bag Ban**

Regulations came into effect on October 1, 2020 and we are the second province in the country to implement such a ban. Banning the distribution and use of retail plastic bags protects the environment and improves the waste management system in our province. Residents, businesses, governments, and organizations have been actively decreasing the amount of plastic waste created by single use plastic bags and working to put alternatives in place.

This provincial ban builds on the province's ongoing work with the Canadian Council of Ministers of the Environment on the Canada-wide Action Plan on Zero Plastic Waste.

### **Protected Areas Plan**

On February 28, 2020, government directed the Wilderness and Ecological Reserves Advisory Council (WERAC) to release a Plan for protecting natural areas on the Island of Newfoundland to the public for consultation. Phase 1 of public consultation on the Protected Areas Plan took place from May 28 until October 1, 2020. Approximately 900 unique submissions were received. The What We Heard document and WERAC recommendations were both released in the 2021-22 reporting year and will be discussed in the 2021-22 Annual Report.

## Report on Performance

This document reports on the strategic goals and annual objectives for the first year of the Department's 2020-23 Strategic Plan. The sections below identify the key issues in the Department's plan, as well as the corresponding goals and results.

Due to departmental restructuring in April 2021, there will now be two strategic plans developed for Environment and Climate Change and Municipal and Provincial Affairs.

### Issue 1: Advancing Environmental Sustainability

To advance environmental sustainability in the province, the Department will work collaboratively with communities, other levels of government, industry, business, academia, and the public. These networks of partnership work to implement strategic approaches to preserve, protect and improve the quality of land, air, and water for current and future generations.

#### Goal

By March 31, 2023, the Department of Environment, Climate Change and Municipalities will have implemented efforts to improve environmental sustainability.

#### 2020-21 Objective

By March 31, 2021 the Department of Environment, Climate Change and Municipalities will have begun implementation of improvements related to environmental sustainability.

Planned Indicator	Actual Results
Developed a drinking water quality action plan	During the 2020-21 reporting period, the Water Resource Management Division developed a draft Drinking Water Safety Action Plan for government consideration.

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	<p>ECCM engaged with Digital Government and Service NL, Transportation and Infrastructure and Health and Community Services to develop the draft Action Plan.</p> <p>The plan includes actions associated with drinking water quality for public, commercial, institutional, and private supplies based on the principle of a multi-barrier approach to protection. It was determined that public and targeted stakeholder consultations on the principles of the plan would be conducted prior to its release.</p>
<p>Continued support of the Regional Water and Waste Water Pilot Program</p>	<p>The Regional Operators Program has been extended until March 31, 2022. There continues to be 55 communities participating in this Program. In 2020-21, two communities that are participating in the Program lifted Boil Water Advisories.</p> <p>This Program continues to build capacity within communities with respect to the operation and maintenance of their drinking water and wastewater systems. To achieve this goal, the regional operator provides on-going support to multiple communities within their region.</p>
<p>Continued assessment and development of mitigation activities for impacted sites</p>	<p>The Pollution Prevention Division continued to work with the federal government during the reporting period to develop solutions for the remediation of former military sites.</p>

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	<p>Pollution Prevention Division and the Office of the Controller General finalized an updated guidance document on the Impacted Sites Liability Assessment Program. The guidance document can be viewed <a href="#">here</a>.</p> <p>The Pollution Prevention Division has also overseen a three-year program for environmental site assessment and remediation work at the Marystown Shipyard, with environmental closure for the site achieved in January 2021.</p>
<p>Continued flood risk mapping to better anticipate and respond to possible flooding events</p>	<p>Flood Risk Maps for Lower Churchill, Humber Valley and Exploits were completed during the reporting period.</p> <p>Flood forecasting services for these areas are now on-going activity. Information related to flooding in general, flood risk mapping and near real time information related to these three watersheds can be viewed <a href="#">here</a>.</p>
<p>Continued to implement the five-year Climate Change Action Plan</p>	<p>The 2020-21 reporting period was the second year of the five year Climate Change Action Plan. The Action Plan identified 45 action items related to mitigating greenhouse gas emissions, building climate resilience, and pursuing clean growth opportunities. Progress has been made on the action items, including releasing NL's provincial carbon pricing policy, implementing programs under the Low Carbon Economy Leadership Fund, and building climate change adaptation in sectors such as infrastructure</p>



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	<p>development, municipal planning, engineering design, and in the agriculture, fisheries, forestry, mining, and tourism sectors.</p>
<p>Approved projects under the Low Carbon Economy Leadership Fund, including the Home Energy Savings Program</p>	<p>For the 2020-21 reporting period, the Home Energy Savings Program (HESP) distributed 53 grants totaling \$301,766. Since the start of HESP (2019-20), 131 grants totaling \$630,054 have been provided. With the average grant totalling \$4,565 and the average oil savings of 490 litres per house receiving a grant.</p> <p>Additionally, the HESP approved over 200 additional homes to participate in an energy audit. This audit would produce a summary report prioritizing recommended upgrades. After the audit, homeowners are required to complete the work identified in the summary report and can then apply for a non-payable grant. Like many aspects of society, the impacts of COVID-19 affected uptake and completion of work.</p>
<p>Implemented the ban on the distribution of retail plastic bags</p>	<p>In the previous reporting period, the Provincial Government amended the <b>Environmental Protection Act</b> and began drafting regulations to ban the distribution of retail plastic bags.</p> <p>The <b>Plastic Retail Bag Regulations</b>, enabling the provincial ban on the distribution of retail plastic bags, came into force on October 1, 2020.</p>
<p>Continued Muskrat Falls methylmercury monitoring and worked with Indigenous and local</p>	<p>Terms of Reference for the Monitoring and Health Management Oversight Committee (MHMOC) were negotiated with the respective</p>

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<p>populations to develop and plan for community based monitoring and health management initiatives</p>	<p>Indigenous Governments and Organizations. Populating the committee with appropriate representatives to oversee community based monitoring is ongoing.</p> <p>Water sampling analysis continued, with information on 13 sampling locations found <a href="#">here</a>.</p>
<p>Continued review of the provincial Environmental Assessment process and legislation to reflect changes to federal <b>Impact Assessment Act</b></p>	<p>Worked with provincial government departments in the development of modernized environmental assessment legislation.</p> <p>Consulted the new federal <b>Impact Assessment Act</b> and its updated list of designated projects and thresholds, for consideration in the drafting of updated provincial legislation.</p>
<p>Continue work on a Natural Areas System Plan</p>	<p>Phase 1 consultations on the proposed Protected Areas Plan for the Island of Newfoundland: A Home for Nature were conducted by the Wilderness and Ecological Reserves Advisory Council (WERAC) between May 28, 2020 and October 1, 2020.</p> <p>During the remainder of the reporting period, WERAC receives secretariat support from ECC. Secretariat staff assisted WERAC review the over 900 unique submissions received during the consultation period and supported the development a What We Heard document.</p>

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## Discussion of Results

In 2020-21, the Department continued to advance work on the Drinking Water Action Plan, remediation of contaminated sites, the Natural Areas System Plan, continued work on recommendations from the IEAC, continued work and partnership development under the Climate Change Action Plan, and implemented the plastic retail bag ban. Work in these areas lays the groundwork for advancing environmental sustainability and improving environmental processes to ensure clean air, soil, and water.

## Issue 2: Supporting Local Governments through Enhanced Processes and Legislation

The Department is committed to finding solutions to meet current and future needs of local governments. Providing local governments with the tools that allow for innovative ways to better deliver municipal services to their residents supports both community capacity and economic activity.

### Goal

By March 31, 2023, the Department of Environment, Climate Change and Municipalities will have improved departmental service delivery, amended regulations and modernized internal processes.

### 2020-21 Objective

By March 31, 2021, the Department of Environment, Climate Change and Municipalities will have initiated activities to improve current service delivery, regulations, and processes.

Planned Indicator	Actual Results
Advanced recommendations related to modernization of municipal legislation	During the 2020-21 reporting period, recommendations for and preparation of new legislation addressing ethical and professional conduct for all municipalities was undertaken.

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<p>Worked with interested communities and stakeholders to advance regional collaboration</p>	<p>Local Governance and Land Use Planning (LGLUP) addressed community-initiated requests for local/small scale regional services delivery. Harbour Main-Chapel Cove-Lakeview, Avondale, Conception Harbour, and Colliers signed a Memorandum of Understanding and initiated a shared-services program.</p> <p>The Department participated in a joint working group on Regionalization in collaboration with MNL and PMA. The working group met at least once a month and was comprised of three representatives each from the ECCM, MNL, and PMA. Progress was made toward establishing a baseline of the state of the municipal sector, conducting relevant research on regionalization models and best practices, and engaging subject matter experts.</p>
<p>Supported the Premier’s Forum on Local Government, providing a venue that highlights challenges and opportunities impacting strong local government initiatives</p>	<p>Discussions were held with Municipalities Newfoundland and Labrador about proceeding with the Forum during this reporting period. Based on the continuation of COVID-19 impacts and restrictions it was decided to postpone the event.</p>

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<p>Reviewed and prioritized recommendations of the Provincial Solid Waste Management Strategy review</p>	<p>Recommendations from the Provincial Solid Waste Management Strategy report have been reviewed and considerations of 'next steps' will continue.</p> <p>ECCM has been assisting waste authorities with interim waste management funding needs until the path forward has been finalized.</p>
<p>Continued work on implementing and supporting the federal wastewater effluent regulations</p>	<p>A working group comprising of Environment Canada and Climate Change (ECCC), Environment, Climate Change, and Municipalities (ECCM) and Municipalities Newfoundland and Labrador (MNL) held meetings over the summer and fall of 2020. Discussions focused on pursuing a process to amend the <b>Wastewater Systems Effluent Regulations (WSER)</b>. Another area of focus was on the distribution of information on WSER to NL communities.</p> <p>MNL hosted a webinar on September 29, 2020 where ECCC gave a presentation on the WSER and the amendment process.</p> <p>Water Resources Management Division continues to work with ECCC on exploring a process for amending to the WSER.</p>
<p>Reviewed Digital by Design opportunities to improve service</p>	<p>ECCM staff worked with OCIO to transition ECCM website to new WordPress platform,</p>

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delivery and operational efficiencies	allowing department to more easily update content on programs and services for the public.  Additional opportunities to improve internal and external processes within the Municipal Support Information System were identified. Work among ECCM, OCIO, and TI continued throughout the reporting period.
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### Discussion of Results

In 2020-21, the Department continued to support local governments through advancing work to modernize legislation, forming a working group to review and provide recommendations on regionalization and enhancing environmental protections, infrastructure improvements, and fiscal sustainability. The progress made on these initiatives ultimately achieve the goals of safe and viable regions. As a result of the COVID-19 pandemic and consequential public health guidance, the Premier's Forum on Local Government did not proceed in 2020-21.

### Opportunities and Challenges

Maintaining and enhancing a sustainable environment requires leadership from the Department. Leadership founded on a strong, progressive legislative framework, combined with meaningful collaboration with the stakeholders, can strengthen a shared commitment to a safe and sustainable environment. Climate change remains an important area that the Department is focused on through the Climate Change Action Plan. Engagement and cooperation continue to be crucial, as all facets of society experience impacts of climate change, and their support is imperative as we move forward. Evolving climate change impacts increase the need for adaptation and mitigation measures. Energy efficiency and fuel switching opportunities across sectors of the economy can form a base in interactions between government, municipalities, industry, academia, and the public. Strategic investments will benefit municipalities,

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protect water quality, enhance environmental protection, and contribute to modern waste management practices.

Support to local governments, through modern legislative frameworks and consideration of shared services, will continue the evolution of local government and collaboration. Local governments are the level of government most directly in contact with residents, through their communities, delivery of services and day-to-day interactions. These relationships may be enhanced by providing local governance with the tools to best support the needs of their residents. Our current system of local governance has inherent hurdles, but the willingness to overcome these hurdles may create a path to more efficient and effective forms of local government. The Department's leadership role in this initiative is steadfast. Being a provider of services, the Department continues to work on ways to better delivery of services to meet the needs of our clients. Embracing technological advancements is just one way to offer service delivery alternatives.

As the entire reporting period was in a global pandemic, the Department worked within the government network to support municipalities through funding programs, supporting local governance activities and providing advice as the province navigated its way through the COVID-19 situation.

## **Annex A: Inactive Entities**

### **Humber Valley Regional Planning Advisory Authority Leadership Committee**

The Committee's main goal was to prepare a regional land use plan for the area: the Humber Valley Regional Plan. The Committee operated in consideration of the strategic directions of government. The Committee's activities were consistent with strategic directions related to sustainable communities, and a competitive work and business environment, which also supports Government's commitment to advance regional collaboration.

Since the 2017-18 reporting period, the Committee has been inactive; however, work has continued on government's assessment of the draft Humber Valley Regional Plan.

### **North East Avalon Regional Plan Oversight Committee**

The Committee's principal function is to facilitate the development of the North East Avalon's Regional Land Use Plan for recommendation to government. As such, the Committee oversees the work and preparation associated with the development of the Plan. When completed, the North East Avalon Regional (NEAR) Plan will be an overarching planning and policy document intended to guide development, infrastructure and land use within the region.

The North East Avalon region includes the areas from Witless Bay and Holyrood to all lands north to Cape St. Francis, including Wabana. The Committee is established pursuant to section 9 of the Urban and Rural Planning Act, 2000. It is comprised of mayors from each of the region's 15 municipalities, and the Minister or designate. In addition, the Committee is supported by Municipalities Newfoundland and Labrador, serving in the capacity of project management lead, with technical advice and support from the Department of Environment, Climate Change and Municipalities.

The Committee has been inactive since the 2018-19 reporting period.



## Financial Information

### Department of Environment, Climate Change and Municipalities

	<b>2020-21</b>		<b>2020-21</b>
	<b>Estimates</b>		<b>Expenditures</b>
<b>1.1.01 - Minister's Office</b>	250,700		216,769
<b>1.2.01 - Executive Support</b>	1,204,600		1,215,076
Revenue - Provincial	(169,000)		(202,754)
	1,035,600		1,012,321
<b>1.2.02 - Administrative Support</b>	414,300		291,929
Revenue - Provincial	(5,000)		(71,772)
	409,300		220,157
<b>1.2.03 - Strategic Financial Management</b>	928,200		730,301
<b>Total Executive &amp; Support Services</b>	<b>2,623,800</b>		<b>2,179,549</b>
<b>2.1.01 - Local Governance and Planning</b>	1,051,800		858,790
Revenue - Provincial	(29,500)		(12,827)
	1,022,300		845,962
<b>2.2.01 - Policy and Strategic Planning</b>	1,208,800		1,243,806
<b>Total Corporate Services</b>	<b>2,231,100</b>		<b>2,089,768</b>
<b>3.1.01 - Regional Support</b>	1,030,300		1,010,115
Revenue - Provincial	(160,000)		(160,000)
	870,300		850,115
<b>3.1.02 - Municipal Finance</b>	680,900		588,357
<b>3.2.01 - Industrial Water Services</b>	227,800		199,082
Revenue - Provincial	(90,800)		(52,415)
	137,000		146,667
<b>3.3.01 - Municipal Debt Servicing</b>	156,100		156,045
<b>3.3.02 - Municipal Debt Servicing - Principal</b>	2,923,900		2,923,848
<b>3.3.03 - Municipal Operating Grants</b>	22,000,000		21,331,144

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	<b>2020-21</b>		<b>2020-21</b>
	<b>Estimates</b>		<b>Expenditures</b>
<b>3.3.04 - Special Assistance</b>	2,014,000		2,012,758
<b>3.3.05 - Community Enhancement</b>	4,964,700		4,340,327
<b>3.3.06 - Provincial Gas Tax Revenue Sharing</b>	7,100,000		7,035,226
<b>3.4.01 - Canada/NL Gas Tax Program</b>	80,270,300		27,919,449
Revenue - Federal	(31,583,500)		(31,583,477)
	48,686,800		(3,664,028)
<b>Total Municipal Support</b>	<b>89,533,700</b>		<b>35,720,459</b>
<b>4.1.01 - Pollution Prevention</b>	2,307,700		2,169,023
Revenue - Provincial	(263,900)		(152,705)
	2,043,800		2,016,318
<b>4.2.01 - Water Resources Management</b>	4,285,500		4,210,588
Revenue - Provincial	(1,551,000)		(2,686,827)
	2,734,500		1,523,761
<b>4.2.02 - Water Quality Agreement</b>	1,368,000		1,316,374
Revenue - Provincial	(1,148,400)		(1,667,101)
	219,600		(350,727)
<b>4.3.01 - Environmental Assessment and Sustainable Development</b>	750,000		661,098
Revenue - Provincial	(224,000)		(46,477)
	526,000		614,621
<b>Total Environmental Management and Control</b>	<b>5,523,900</b>		<b>3,803,973</b>
<b>5.1.01 - Climate Change</b>	497,600		448,245
<b>5.1.02 - Low Carbon Economy Fund</b>	14,215,300		4,023,413
Revenue - Federal	(8,326,400)		(513,060)
	5,888,900		3,510,353
<b>Total Climate Change</b>	<b>6,386,500</b>		<b>3,958,599</b>
<b>Total Department</b>	<b>106,299,000</b>		<b>47,752,347</b>

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	2020-21		2020-21
	Estimates		Expenditures
<b>Total Gross Expenditures</b>	<b>149,850,500</b>		<b>84,901,762</b>
<b>Total Gross Revenues</b>	<b>(43,551,500)</b>		<b>(37,149,415)</b>
<b>Total Net</b>	<b>106,299,000</b>		<b>47,752,347</b>

