



**Board of Directors
Newfoundland Hardwoods Limited**

**Activity Plan
2007-2008**

Message from the Chair

As Chair of the Board of Directors of Newfoundland Hardwoods Limited, I am pleased to present the Board's 2007-2008 Activity Plan. In accordance with the *Transparency and Accountability Act*, this activity plan takes into consideration the Strategic Directions of Government and was prepared under the direction of the Board, which is accountable for the achievement of the goals and objectives outlined herein.

Newfoundland Hardwoods Limited is classified as a category 3 entity under the *Transparency and Accountability Act*. This means the Board must prepare an activity plan that clearly outlines the activities it will undertake within its mandate and current budget, in the timeframe allotted. This activity plan covers the transition year from April 1, 2007 to March 31, 2008. After this year, the Board will be required to submit three-year activity plans.

Sincerely,



Cathy Duke
Chair
Newfoundland Hardwoods Limited

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Overview of the Board of Directors and Newfoundland Hardwoods Limited

Newfoundland Hardwoods Limited was established as a Crown corporation in 1950 under the *Corporations Act* for the purpose of manufacturing liquid asphalt and the sale of chemically treated poles and timber to supply the needs of provincial customers. In 1995, the province privatized Newfoundland Hardwoods Limited with the sale of its asphalt operations to Irving Oil Limited and its pole and timber division to Wood Preservation Industries Limited of Quebec and provided environmental indemnities to both companies.

While Newfoundland Hardwoods Limited is inactive as a Crown corporation, there is a Board of Directors to deal with any outstanding issues that may arise subsequent to the sale. All outstanding issues have been addressed except the decommissioning of one storage tank. The tank is sealed and inspected regularly and poses no environmental threat at this time. Currently, there is no facility in the province to dispose of the contents of this tank.

Since Newfoundland Hardwoods Limited is inactive as a crown corporation, its Board of Directors consists solely of provincial public sector employees as follows:

- Deputy Minister of Innovation, Trade and Rural Development, Chairperson
- Assistant Deputy Minister, Innovation, Trade and Rural Development
- Director, Business Analysis, Innovation, Trade and Rural Development
- Manager-Enterprise Services, Business Analysis, Innovation, Trade and Rural Development

The Board does not have its own staff. The Department of Innovation, Trade and Rural Development (INTRD) provides administrative support to the Board.

Mandate

The Board of Directors of Newfoundland Hardwoods Limited does not have a formally defined mandate. It exists solely to deal with any outstanding issues that may arise subsequent to the sale of assets.

Primary Clients

The Board's primary responsibility is to Government by handling outstanding issues that may arise subsequent to the sale of assets.

Board Activities

In consideration of its mandate, the Board's only required activity is an annual meeting to discuss any issues that may require the Board's attention as well as consider and approve the annual audited financial statements. If the entity does become active during the fiscal year the Board will fulfill the planning and reporting requirements in the *Transparency and Accountability Act*. While the Board remains inactive, its planning and reporting requirements will be fulfilled through the Department's planning and annual reporting processes. The Board, at an appropriate time, will explore options to wind up the Corporation.