

Office of the Child and Youth Advocate



Annual Report 2025-26

Cover Images by Young Artists:

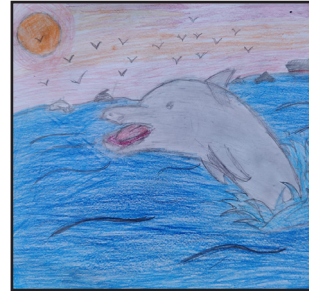
Emberly



Agnes



Hashim



Published by the Office of the Child and Youth Advocate
Newfoundland and Labrador
20 Crosbie Place
St. John's NL, A1B 4J6

Printed by:
The Office of the King's Printer
Government of Newfoundland and Labrador



Message from the Child and Youth Advocate

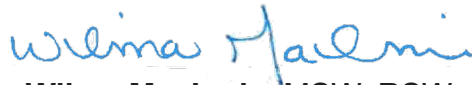
As the newly appointed Child and Youth Advocate, it is my pleasure to present the 2025-26 Annual Performance Report for the Office of the Child and Youth Advocate (OCYA). This report has been prepared in accordance with the **Transparency and Accountability Act** provisions for a Category Two entity. As the Child and Youth Advocate, I recognize my obligations under this **Act**, and I am accountable for the results in this report.

This is the third, and final, report on the 2023-26 Business Plan which outlines our goals and objectives for 2023-26. The work and initiatives presented in this report profile the significant work completed by this Office to fulfill its mandate during the fiscal year.

This year we connected with approximately 4,400 children, youth, parents, post-secondary students, professionals and members of community groups through our public education mandate. We also responded to over 400 requests for individual advocacy assistance and over 110 shorter-term requests for information, as well as assistance with navigating various systems of government and its agencies.

I feel privileged to serve in the role of the Child and Youth Advocate and to work with such dedicated staff each day to amplify the voices of young people. I hope this report provides readers with an understanding of the important advocacy work we do with, and on behalf of, young people in the province.

Sincerely,


Wilma MacInnis, MSW, RSW
Child and Youth Advocate



Sincere Thank You...

We would like to take this opportunity to extend a sincere “Thank You” to Karen Gray for her dedication, passion, and leadership during her time as the Child and Youth Advocate (Acting).

Karen has been steadfast in her advocacy for children and youth in the province throughout her 40 year public service career. She continues to be a strong advocate and champion for the rights of children and youth in her role as the Assistant Child and Youth Advocate.

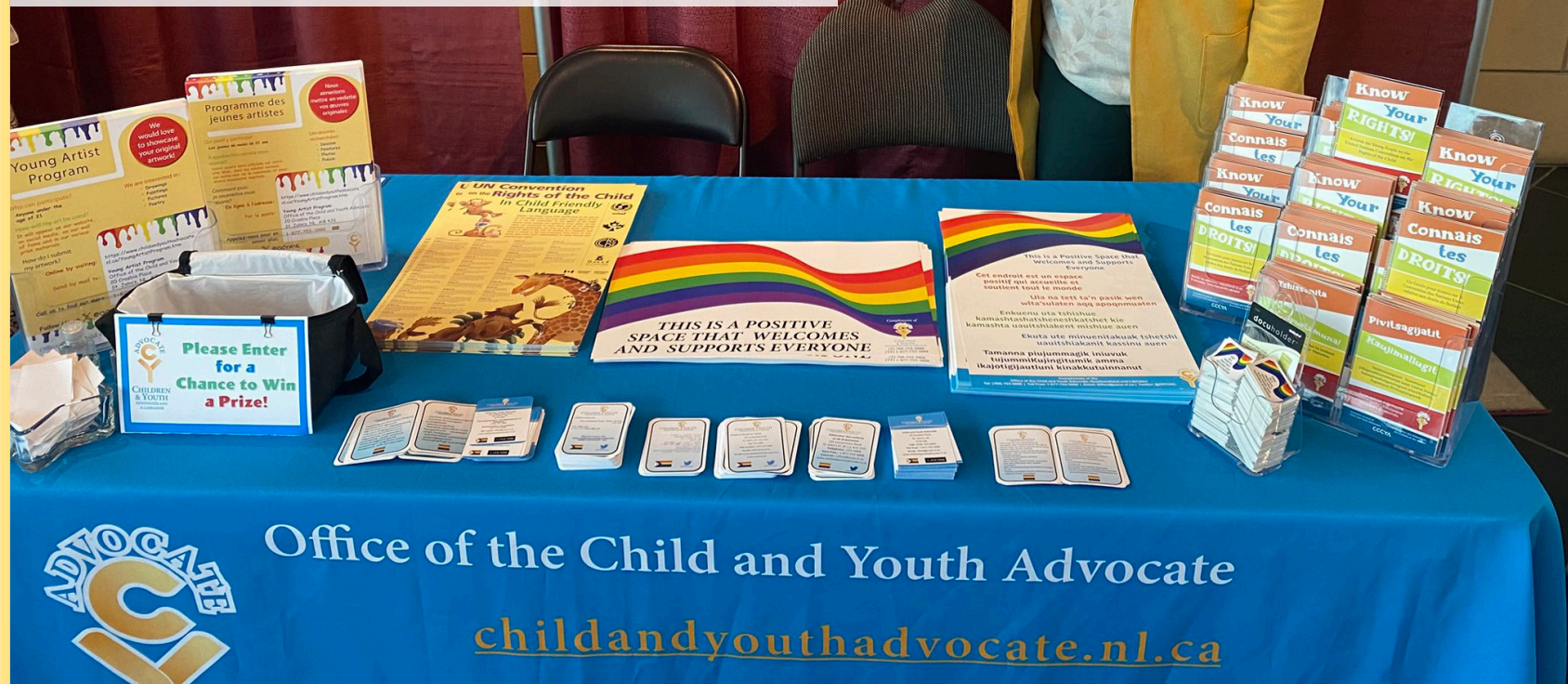


Table of Contents

Message from the Child and Youth Advocate	i
--	----------

Overview	1
-----------------------	----------

Mandate	1
----------------------	----------

Financial Information	2
------------------------------------	----------

Staff	2
--------------------	----------

What We Do	3
-------------------------	----------

Our Vision	4
-------------------------	----------

Our Values	4
-------------------------	----------

Highlights and Accomplishments	5
---	----------

Systemic and Investigation Work	5
--	----------

Special Report	6
-----------------------------	----------

Submissions	6
--------------------------	----------

Engagement and Outreach	7
--------------------------------------	----------

Continuous Learning and Information Sharing	11
--	-----------



Canadian Council of Child and Youth Advocates	12
OCYA Statistical Highlights.....	13
Service Delivery and Performance	13
Age of Client	13
Person Requesting Advocacy for Child/Youth.....	14
Requests for Advocacy Assistance by Department or Agency Involved	15
Requests for Short-Term Advocacy Assistance by Department or Agency Involved	16
Mandatory Reporting of Deaths and Critical Injuries.....	17
Report on Performance	21
Issue 1: Listening and Learning.....	21
Issue 2: Systemic Issue Analysis	23
Opportunities and Challenges	25
Financial Statements.....	26



Overview

Mandate

The Office of the Child and Youth Advocate (OCYA) is an Independent Statutory Office of the House of Assembly of Newfoundland and Labrador. We are responsible for promoting and protecting the rights of all children and youth in the province and provide public oversight of government programs and services. We advocate to ensure children and youth have access to services they are entitled to, that their issues receive appropriate attention, and their voices are heard in matters affecting them.

We are mandated by legislation through the **Child and Youth Advocate Act**, to protect and advance the rights of children and youth. Our advocacy work is also guided by the **United Nations Convention on the Rights of the Child**, the **United Nations Declaration on the Rights of Indigenous Peoples**, the **United Nations Convention on the Rights of Persons with Disabilities** and other policies and laws. Our primary clients are children and youth under the age of 19. If a young person is in extended care or custody, that age range is extended to the age of 21.

We help children and youth by standing up for their rights in dealing with child serving systems. We help young people speak up for themselves, we speak up with them, or we speak up for them.

We encourage young people to contact us if they are having an issue accessing services, if they feel their rights are not being respected, or if their viewpoint is not being heard. We also work closely with family members, professionals, other supporters, and champions working on behalf of children and youth.

We offer individual advocacy, as well as systemic advocacy where groups of young people are affected. We investigate and review complaints, and deliver public education on the rights of children and youth. The voices and rights of young people are integral to the work we do and guide all of our advocacy efforts.



Section 3 of the **Child and Youth Advocate Act** states the Office is established:

- (a) to ensure that the rights and interests of children and youth are protected and advanced and their views are heard and considered;
- (b) to ensure that children and youth have access to services and that their complaints relating to the provision of those services receive appropriate attention;
- (c) to provide information and advice to the government, agencies of the government and to communities about the availability, effectiveness, responsiveness and relevance of services to children and youth;
- (c.1) to review and investigate matters affecting the rights and interests of children and youth; and
- (d) generally, to act as an advocate of the rights and interests of children and youth.

Financial Information

The budget approved for Fiscal Year 2025-26 was \$1,674,300.

Staff

At the core of the daily advocacy work of the Office of the Child and Youth Advocate are the dedicated staff who are passionate about advancing, protecting, and championing the rights of children and youth in the province. In addition to the Child and Youth Advocate, there are 13 permanent staff members on our team with diverse educational and professional backgrounds. These backgrounds include social work, social sciences, education, and psychology. Our administration staff serve important support roles to ensure advocacy and investigative staff can dedicate their efforts directly to issues affecting children and youth every day. Our office is located in St. John's, however we provide services throughout the province.



What We Do

Individual Advocacy:

All children and youth have rights, and these rights create expectations about the responses and services young people deserve. When we become aware that a child or youth is experiencing barriers to these rights and services, and that responses are not sufficient, we advocate on an individual level for that young person.

Systemic Advocacy:

Systemic issues affect groups of young people. These systemic issues may involve gaps, changes, or reductions involving services, programs, policies, or laws. When we see broad issues that negatively impact the rights of children and youth, we advocate for broader systemic change to benefit these groups of young people. We will do this work regardless if anyone makes a complaint or request to our office.

Reviews/Investigations:

We may formally investigate or review a matter on behalf of a child or youth or group of children or youth. This is a very serious matter which may involve witnesses being required to provide information under oath or affirmation. By law, we can compel the disclosure of documents and case files to this office and we may review policies, legislation, and other information. After determining the facts, we typically make recommendations for changes in policies, services, programs, and/or laws to better protect and advance children's rights in the future.

Education and Outreach:

We are mandated to provide education on children's human rights. In this role, we are able to connect with children and youth, to learn directly about their issues at the community level, and to hear from others who are committed to improving services and responses to young people in Newfoundland and Labrador. In our education role, we may offer sessions to schools or youth groups, provide book readings to young children on rights-based themes, speak at conferences, deliver professional development workshops, and participate in cultural and community events.



Our Vision

A province where every child's and youth's rights are understood, protected, and respected.

Our Values

Integrity:	We act honestly, ethically, and sincerely in all areas of our work.
Equity	We work to ensure all young persons have access to the services they require and advocate for systems to be responsive to their individual needs.
Inclusiveness:	We provide a safe space for all children and youth where differences in experiences and expression are valued and respected.
Relationships:	We listen to learn and practice person-centred approaches that build mutual trust and understanding.
Leadership:	We strive to be an agent of positive change by promoting the rights of children and youth while pursuing fairness, transparency, and accountability within the systems that serve them.



Highlights and Accomplishments

We advocate for the rights of young people to be respected and protected. During fiscal year 2025-26, we responded to over 400 requests for assistance. We also responded to 118 shorter-term requests for information, as well as assistance with navigating various systems of government and its agencies. We are also mandated to provide education on child and youth rights. This past fiscal year we facilitated 57 engagement and outreach sessions for children, youth, and community groups.

Systemic and Investigation Work

There were seven investigations and three reviews ongoing throughout the year. Pursuant to Section 29(1) of the **Child and Youth Advocate Act**, the Advocate may publish these reports where it is in the interest of children and youth, in the public interest, or in the interest of a person, department, or agency of the government. The Office of the Child and Youth Advocate also continues to monitor issues related to Deaf and Hard of Hearing Education.

One of the seven investigations noted above was an investigation into permanency planning for children and youth in receipt of child protection services. On June 12, 2025 a decision of Justice Laura A. Mennie was filed with the Supreme Court of Newfoundland General Division regarding s.7 of the Charter rights of a child. Within the decision, Justice Mennie raised concerns about permanency planning for children by the Department of Social Supports and Well Being (formerly the Department of Families and Affordability) citing evidence by the Department as corroborating her concerns. The Office of the Child and Youth Advocate has raised its concerns regarding permanency planning in Investigative Reports dating from 2013 to 2021. Given the significant concerns regarding permanency planning, the Office of the Child and Youth Advocate is conducting a comprehensive investigation into permanency planning for these children and youth.

This Office continues to follow and attend the various hearings held regarding the Inquiry into the Treatment, Experiences, and Outcomes of Innu in the Child Protection System. The Inquiry was officially launched by the Provincial Government on April 29, 2022. The OCYA was granted standing for most facets of this Inquiry, which has allowed the Office to be present at hearings and to review many of the documents and exhibits associated with the Inquiry. We look forward to the final report due in October 2026.



Special Report

In December 2025, the Office of the Child and Youth Advocate submitted a Special Report to government entitled “A report examining the policies and procedures in place to ensure the safety and well-being of children and youth in receipt of protective intervention services where a report of child sexual abuse or exploitation is received”. This report provides a comprehensive examination of the policies and procedures at the request of the Lieutenant-Governor in Council through an Order in Council. This order (OC2024-159) states: “Under the authority of paragraph 15(l)(a) and section 16 of the **Child and Youth Advocate Act**, the Lieutenant-Governor in Council is pleased to direct the Child and Youth Advocate to review, investigate and report on the policies and procedures in place to ensure the safety and well-being of children and youth in receipt of protective intervention services where a report is received alleging that a child or youth has been sexually abused or exploited.”

The Report is critically important to children and youth who require state intervention and to the Office of the Child and Youth Advocate and can be found at: https://www.gov.nl.ca/sswb/files/Special-Report-_December-2025-3-F.pdf.

Government’s response was immediate and the Action Plan released can be found at: <https://www.gov.nl.ca/releases/2026/sswb/0130n05>.

Submissions

The Office of the Child and Youth Advocate completed a submission to the Department of Social Supports and Well Being (formerly the Department of Families and Affordability) regarding the **Children, Youth and Families Act** Review in July 2025.

This review of the **Children, Youth and Families Act** focuses on the following five areas:

- ▶ Child welfare practice with Indigenous children, youth and families
- ▶ Permanency planning for children and youth in need of protection
- ▶ Improved outcomes for children and youth in care
- ▶ Youth transitioning to adulthood
- ▶ Information sharing

The submission makes 16 recommendations for meaningful change and can be found at: https://www.childandyouthadvocate.nl.ca/files/Submission_CYFARReview-July2025.pdf.



Engagement and Outreach

During 2025-26, we engaged in 57 outreach sessions reaching almost 4,400 children, youth, parents, post-secondary students, professionals and community groups.

School Outreach

During 2025-26 we held 28 outreach sessions with over 2,100 students in the following schools:

- ▶ St. Mary's Elementary
- ▶ Larkhall Academy
- ▶ Prince of Wales Collegiate
- ▶ Mary Queen of Peace Elementary
- ▶ Woodland Elementary
- ▶ Learys Brook Elementary



Community Outreach

During the fiscal year, we visited and delivered 13 sessions throughout the community. We engaged with over 1,300 young people and adults at events such as:

- ▶ Foster Families NL Annual Conference
- ▶ Roots of Empathy Celebration
- ▶ Association for New Canadians Summer Camps
- ▶ Big Brothers-Big Sisters Pride Celebration
- ▶ Choices for Youth Family Day
- ▶ Sharing Our Cultures Event at The Rooms
- ▶ Black History Month Event

Professionals and Post-Secondary Students

We were pleased to connect with and present to over 850 professionals and post-secondary students at:

- ▶ Department of Social Supports and Well Being orientation of new social workers
- ▶ Academy Canada Child and Youth Care (with Addictions) Support Worker Program
- ▶ Bachelor of Education class, Memorial University NL
- ▶ Masters of Education class, Memorial University NL
- ▶ Bachelor of Social Work students
- ▶ Interprofessional Education Program, Memorial University NL



National Child Day

On November 20th each year, Canada celebrates National Child Day in recognition of the country's commitment to upholding the rights of children. The day also recognizes two historic events: the 1959 signing of the **United Nations Declaration of the Rights of the Child (UNCRC)** and the adoption of the **UNCRC** in 1989. This is a very important day for our office and we celebrate for a full week. We celebrated the week with approximately 140 young people at:

- ▶ Woodland Elementary
- ▶ St. John's Move It Event
- ▶ Association for New Canadians Lunch and Learn
- ▶ Octagon Pond Elementary
- ▶ Bay Roberts Library
- ▶ Family Resource Centre, Harbour Grace
- ▶ Easter Seals (Let's Get Active Group)

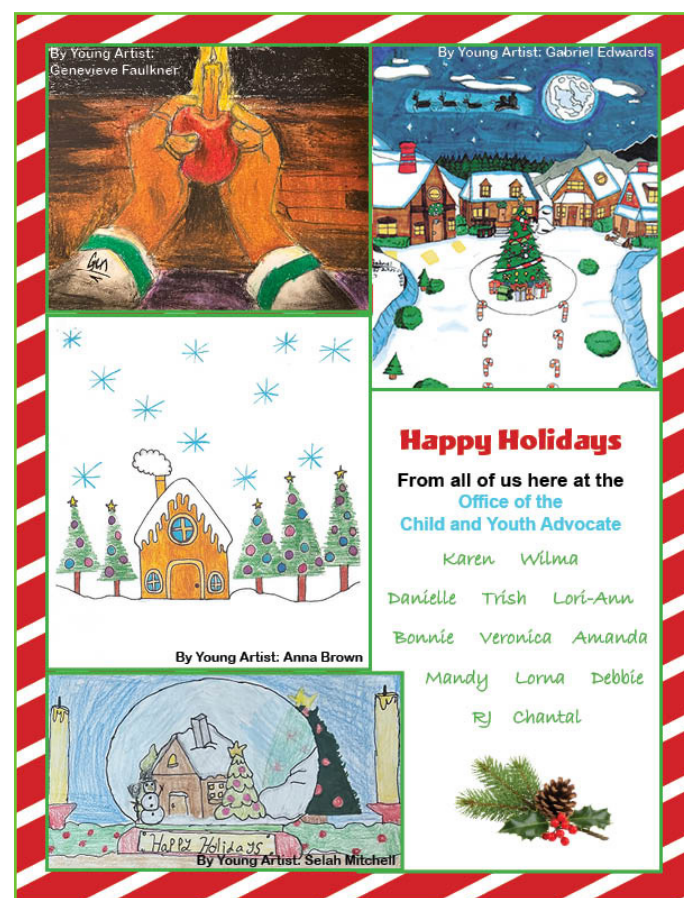


Young Artist Program

We always want to hear directly from young people. We are here to listen when they have concerns they require assistance with and when they have talents they want to share with us.

Our Young Artist Program exists to help create an awareness of our office among young people as well as to celebrate the artistic talents of young people throughout Newfoundland and Labrador. All year long we accept art from young people under 21 years old, and we send out a prize package of promotional materials to each person who submits art. We display this art throughout our office. We also use the artwork received on our website, in our reports and in other resource materials about children's rights. We are interested in artistic creations such as drawings, paintings, pictures, and poetry.

As part of the Young Artist Program we also held a Holiday Card Contest in December 2025. We received many submissions and it was a difficult task to choose winners. The following were the winning entries: Genevieve Faulkner, Gabriel Edwards, Anna Brown, and Selah Mitchell.



Supporting Initiatives Important to Young People

During each year, our Office participates in activities that support issues of importance to young people. This includes attending events in the community. Here are some photos of us supporting important initiatives.



Continuous Learning and Information Sharing

We are committed to lifelong learning and continually seek professional development opportunities as we strive to advocate for the rights of children and youth. This fiscal year we participated in a variety of learning and information sharing opportunities. Topics included:

- ▶ FASDNL conference
- ▶ Adverse Childhood Experiences & Substance Use
- ▶ Understanding Mental Health
- ▶ Pathway to Cultural Intelligence
- ▶ Working with Marginalized Populations: Identifying and Evaluating Structural Determinants and Health Outcomes
- ▶ Understanding Harassment
- ▶ Quality Mental Health Care Framework Webinar
- ▶ Left to their own devices, digital safety awareness
- ▶ Navigating Risks for Children in Online Gaming
- ▶ Substance Use: Nutrition Management in Addiction Treatment
- ▶ Civility in the Workplace



Canadian Council of Child and Youth Advocates

The Office of the Child and Youth Advocate, Newfoundland and Labrador is a member of the Canadian Council of Child and Youth Advocates (CCCYA). The CCCYA is an association of children's advocates and representatives across the country who have mandates to advance the rights of children and youth, as well as to amplify their voices. Each holds a legislative mandate to hold their governments to account for the services provided to children and youth, to uphold their rights under the **United Nations Convention on the Rights of the Child**, and to do so in accordance with their provincial legislation. Through Council, advocates identify areas of mutual concern, share best practice, information and resources, facilitate joint learning opportunities for staff in all jurisdictions, and work to develop ways to address issues at a national level. Each province benefits from the network that the Council has developed.

The Council has various Communities of Practice (CoP) which focus on particular topics such as Communications, Investigations, etc. These CoP are made of members from the various provinces and territories and focus on sharing best practices, experiences, and knowledge.

All reports and submissions of the CCCYA can be found at <https://www.cccya.ca>.



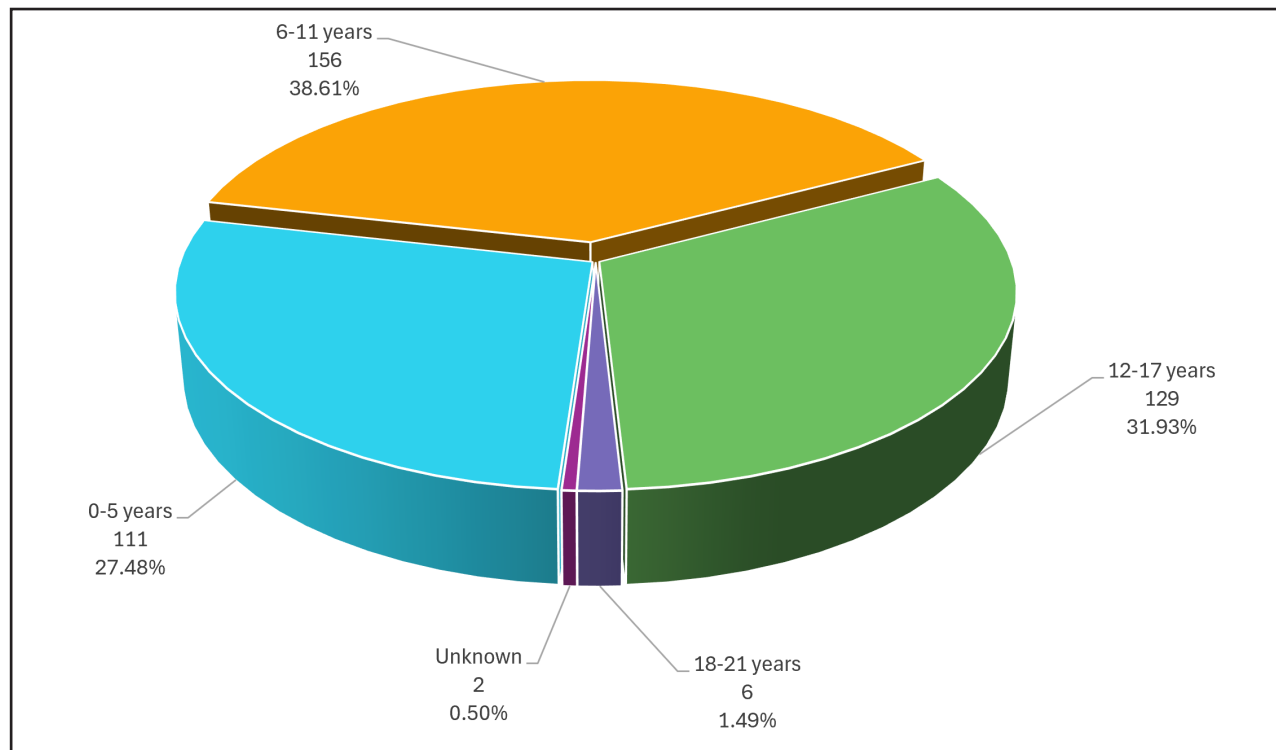
OCYA Statistical Highlights

Service Delivery and Performance

We responded to 527 requests for services and advocacy assistance. This includes 118 shorter-term requests for information as well as assistance with navigating various systems of government and its agencies.

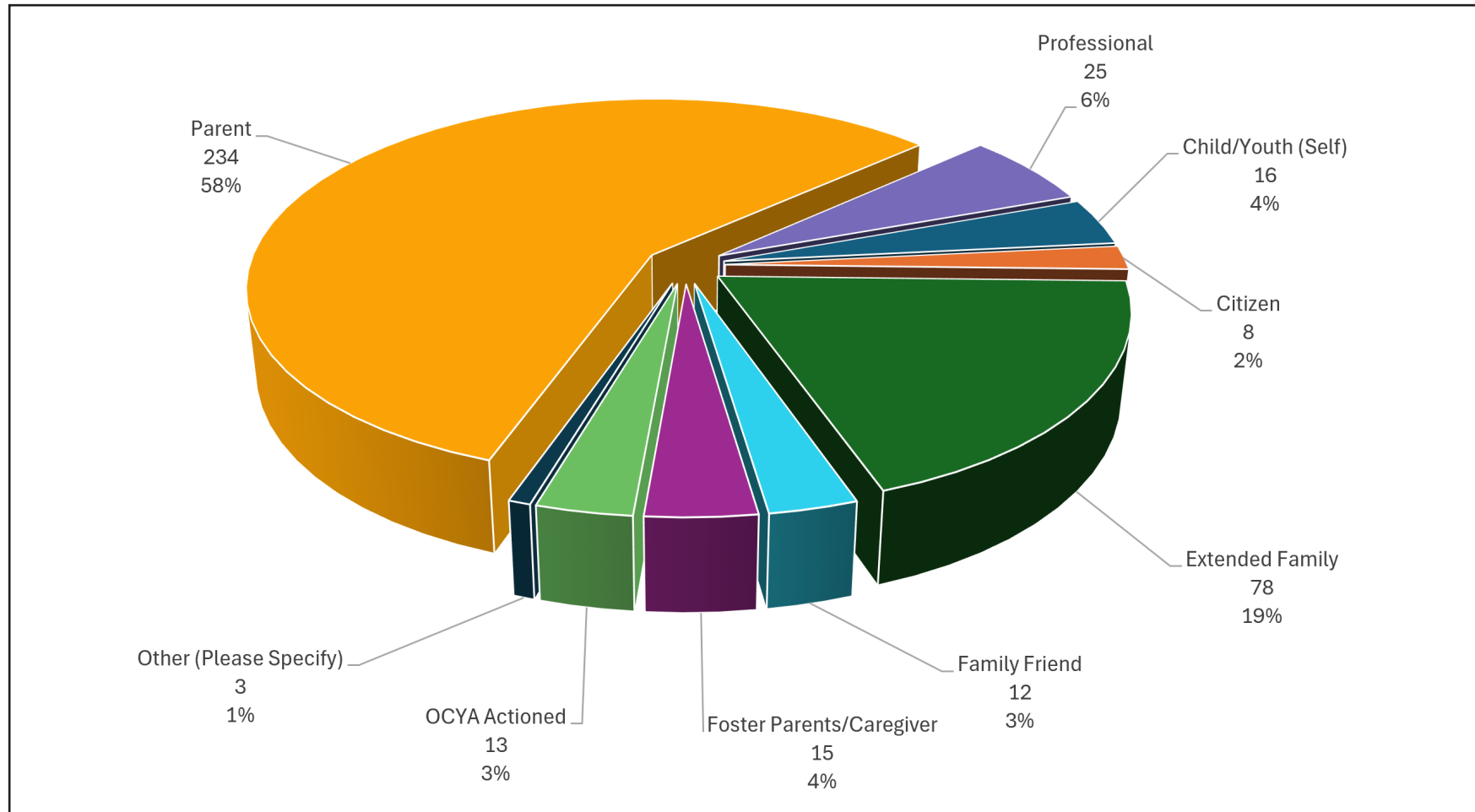
Age of Client

This chart identifies the ages of clients who were the subject of the requests for advocacy assistance. This fiscal year, young people aged 6-11 years were the focus of the most requests for advocacy at 38.61%. Last year, young people aged 12-17 years were the focus of the most advocacy requests.



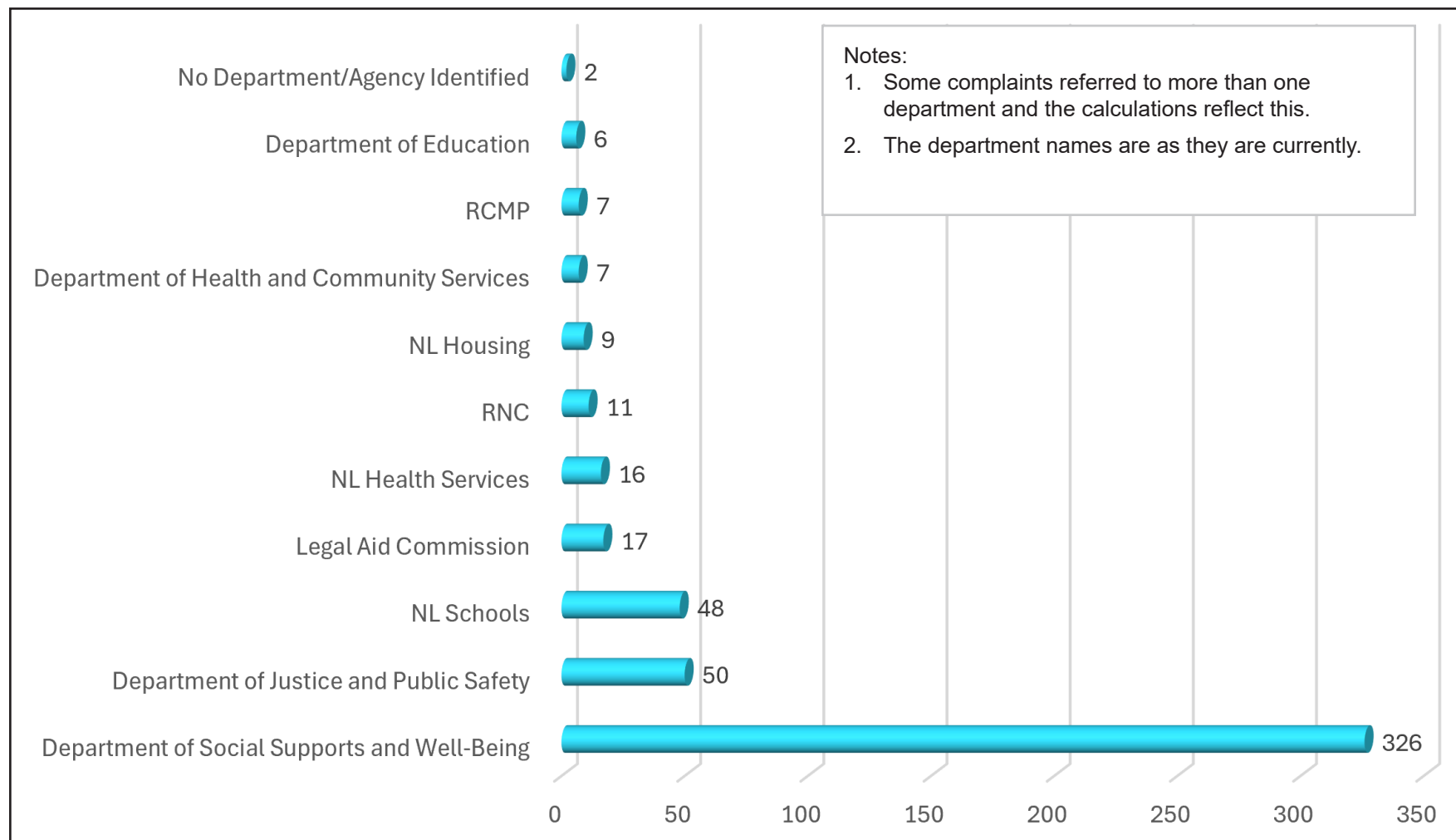
Person Requesting Advocacy for Child/Youth

This chart identifies the person requesting advocacy assistance. Consistent with previous years, parents continue to be the primary group requesting advocacy services for their children (58%) followed by extended family (19%).



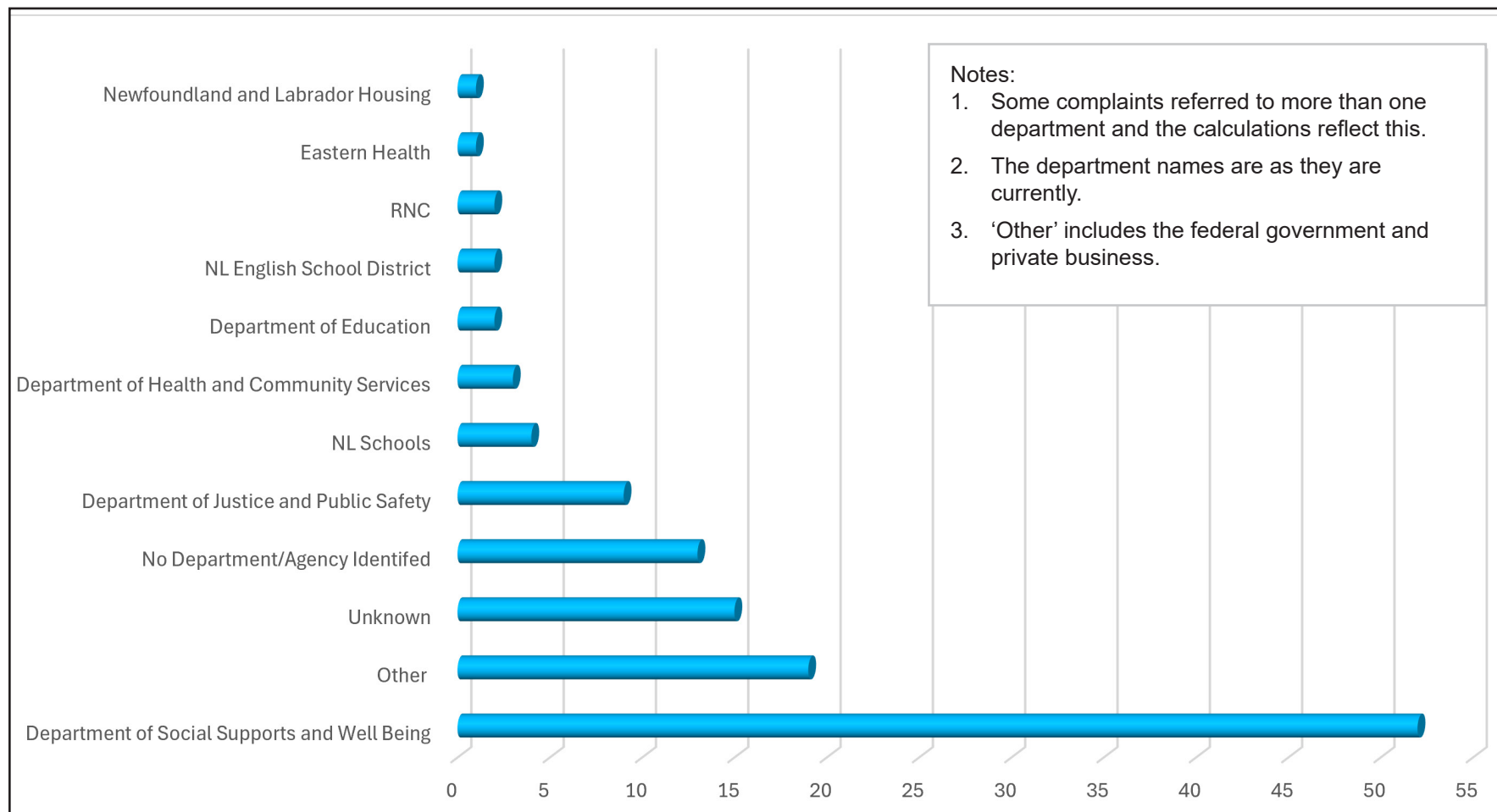
Requests for Advocacy Assistance by Department or Agency Involved

The graph below represents the department or agency which was the focus of a concern or complaint and where formal advocacy services were provided in 2025-26. The Department of Social Supports and Well Being continues to be the highest department or agency of focus.



Requests for Short-Term Advocacy Assistance by Department or Agency Involved

This graph below represents the department or agency which was the focus of the 118 shorter-term requests for information, as well as assistance with navigating various systems of government and its agencies in 2025-26. The Department of Social Supports and Well Being is the highest department or agency of focus.



Mandatory Reporting of Deaths and Critical Injuries

The **Child and Youth Advocate Act** requires the Department of Social Supports and Well Being and the Department of Justice and Public Safety to report child and youth deaths and critical injuries to the Office of the Child and Youth Advocate where the young person received a designated service from these departments.

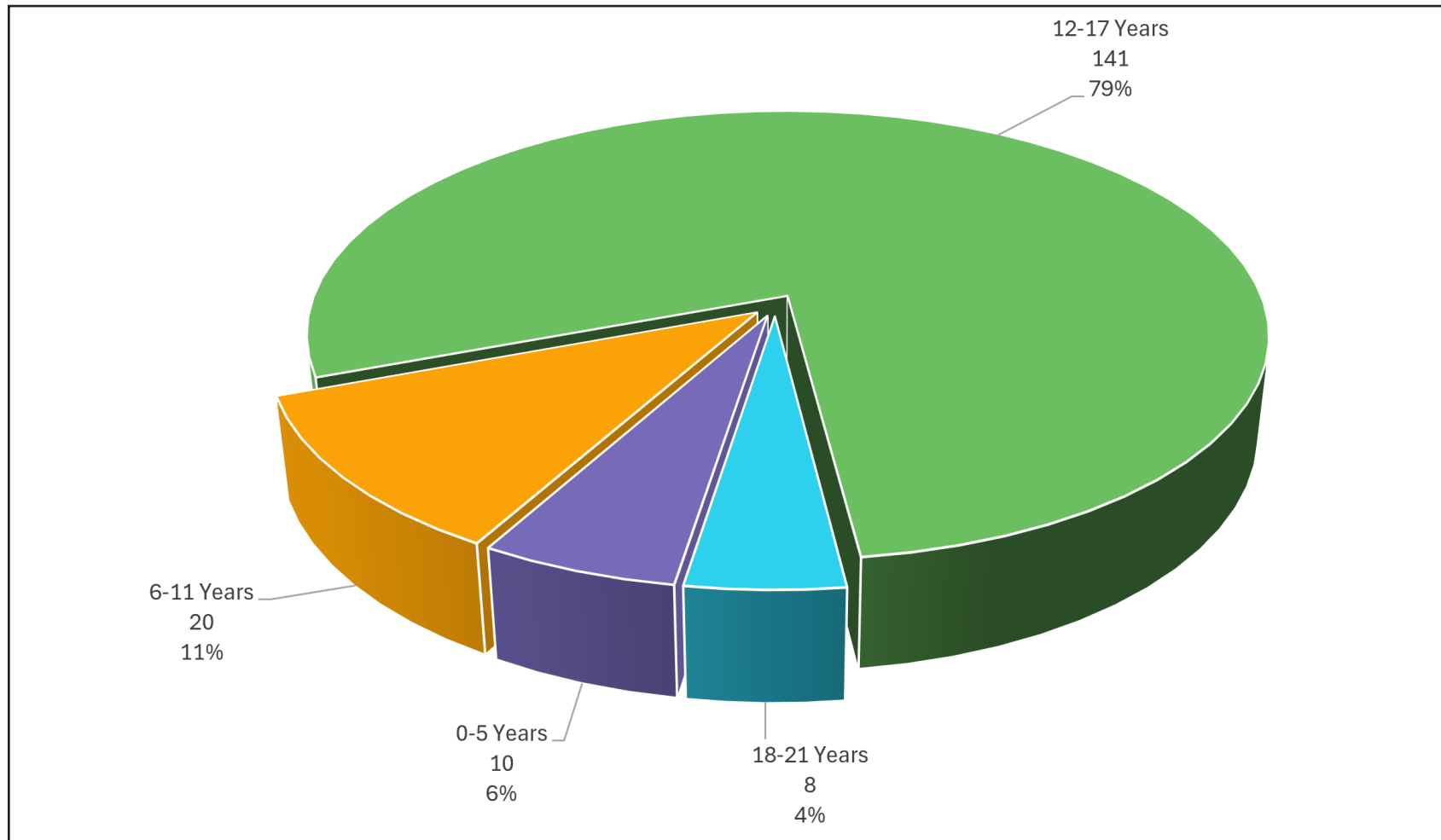
Section 16.1 in the legislation defines critical injury as “an injury, including physical or psychological injury, which may result in the death of a child or youth or may cause serious or long-term impairment of the health of a child or youth”. These departments are also required to report a death or critical injury within 12 months of the young person receiving a designated service, if the young person is no longer a client.

From April 1, 2025 to March 31, 2026, the Department of Social Supports and Well Being reported 179 critical injuries and 7 deaths. The nature of death for these 7 young people included medical issues and serious injuries. The Department of Justice and Public Safety reported no deaths or critical injuries.



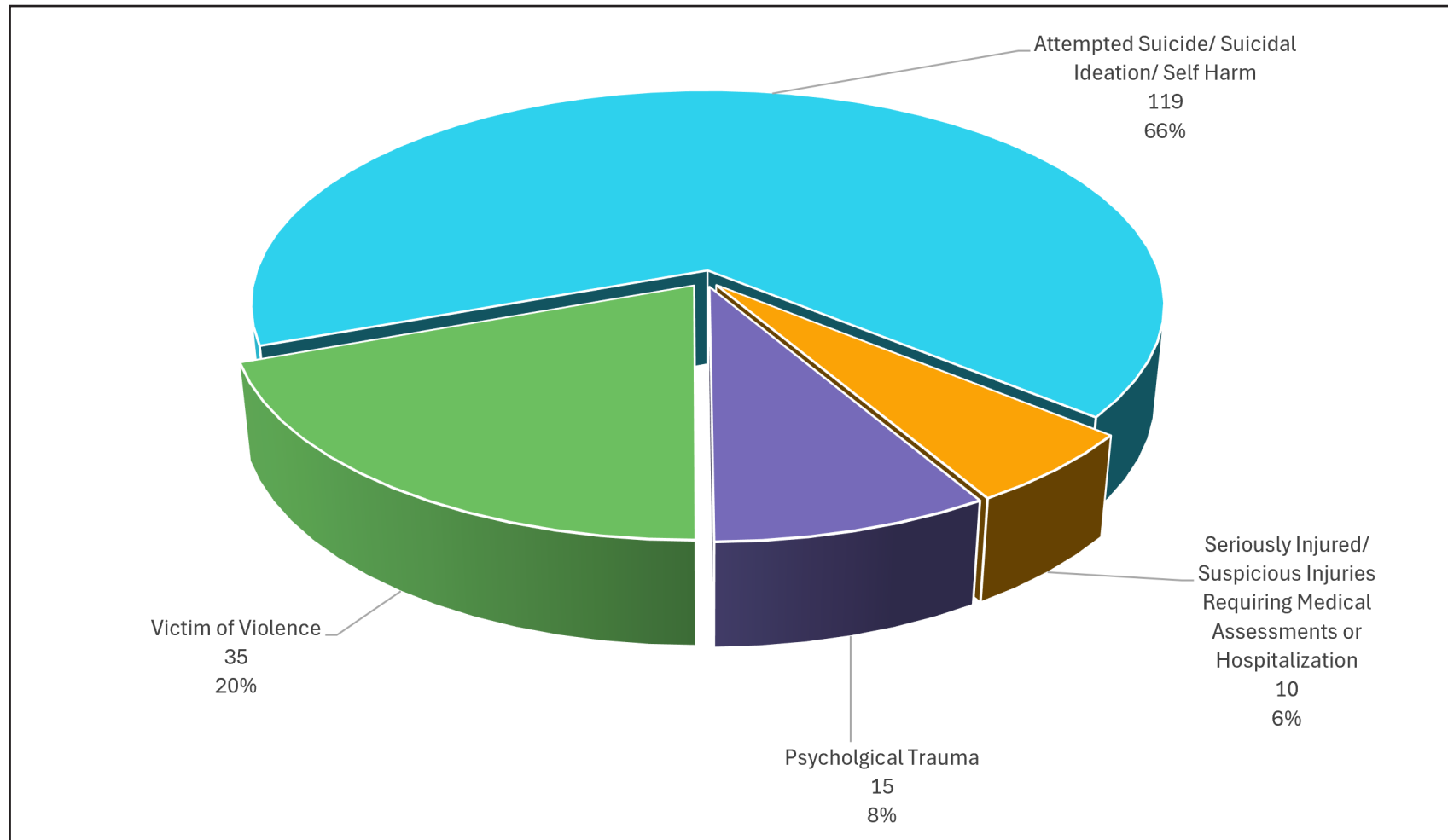
Critical Injury by Age Group

Consistent with previous years the 12-17 age group is the highest subject of mandatory reporting of critical injuries at 79%.



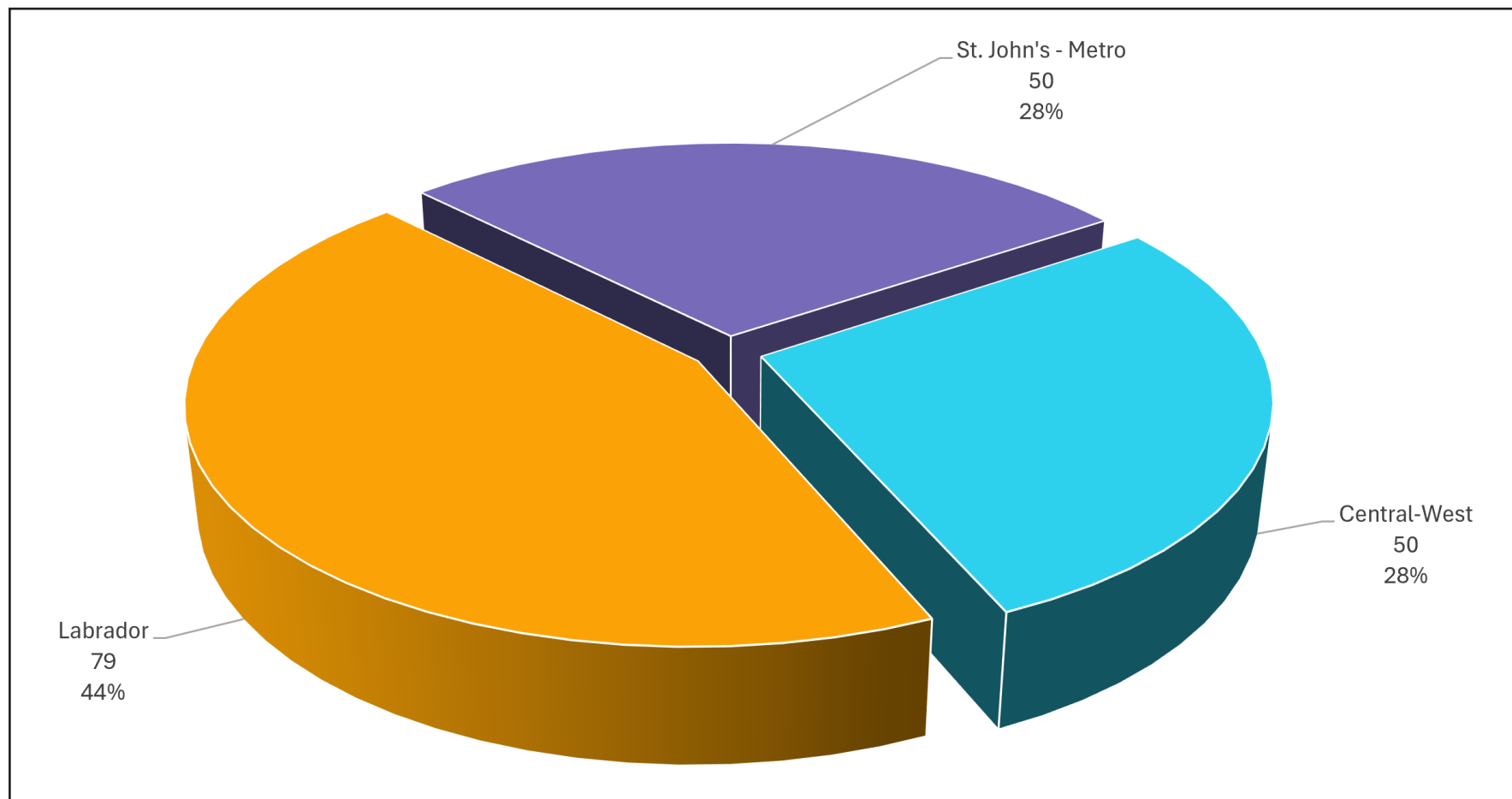
Critical Injury by Type

Consistent with last year, mental health related issues (attempted suicide, suicidal ideation, and self harm) are the highest type of critical injuries reported.



Critical Injury by Region

Each year, data regarding critical injuries is based on the information reported by the Department of Social Supports and Well Being and the Department of Justice and Public Safety. The Department of Justice and Public Safety did not report any critical injuries during the fiscal year. The following chart reflects the data as provided by the Department of Social Supports and Well Being.



Report on Performance

Issue 1: Listening and Learning

The voices, input and perspectives of young people are integral to the work we do, as well as the voices of those who serve them and advocate for them. Over the last three years, we held over 300 engagement sessions and met with over 8,400 children, youth, parents, post secondary students, professionals and community groups. We heard about many issues impacting the rights of young people as stated in the **United Nations Convention on the Rights of the Child**, as well as other federal and provincial legislation and policies.

Access to mental health services was an issue that was at the forefront throughout these engagement sessions. Given the focus on this important issue, it was recognized that it was important to continue a targeted engagement process and to prepare a comprehensive ‘what we heard’ document to amplify the voices of young people and the issues that are important to them. This engagement process informed the OCYA Business Plan for 2026-29.

Goal 1: By March 31, 2026, the Office of the Child and Youth Advocate will have engaged diverse young people and the individuals and organizations who support them.

Indicators:

Indicator	Results
▶ Engagement opportunities planned	Engagement opportunities were planned. OCYA management and staff met in 2023-24 to plan engagement sessions throughout the province. Sessions were planned for various locations in Labrador and on the island. Key stakeholders were identified to target for engagement.
▶ Engagement opportunities implemented	Engagement opportunities were implemented. Since 2023, OCYA management and staff participated in over 300 engagement sessions and met with over 8,400 children, youth, parents, post secondary students, professionals and community groups.



▶ Report of what was heard prepared	The information collected during these engagement sessions made it clear that more engagement was needed in order to draft a comprehensive report. This process informed the 2026-29 Business Plan of the OCYA. Further engagement will be facilitated over the next fiscal year, and a report will be prepared and released when the process concludes.
-------------------------------------	--

Objective 1.3: By March 31, 2026, the Office of the Child and Youth Advocate will have compiled a report of what was heard from engagement opportunities.

Indicator	Results
▶ Information gathered at engagement sessions analyzed	Information gathered at engagement sessions were analyzed.
▶ Report of findings prepared	An initial draft report of findings was ongoing at the end of the fiscal year.
▶ Report on findings released	A further engagement process will be facilitated in the next fiscal year and a report of findings will be released when the process concludes.



Issue 2: Systemic Issue Analysis

Systemic issues are issues that affect large groups of people. We hear these issues in the individual advocacy calls our office receives daily, through investigations completed by our office, from the issues reported by news organizations, as well as from other sources. Currently, young peoples' access to mental health services and service provision for children with exceptionalities are at the forefront of systemic concerns for this office.

A report regarding mental health services was drafted by the end of the fiscal year. This report is informed by over 145 meetings, throughout almost 40 communities across the island and in Labrador, as well as over 20 phone calls, and 173 online form submissions.

This report will be released in the next fiscal year. It will describe the current mental health services available to children and youth in this province, identify gaps in services, and make recommendations to government on how to address identified gaps.

Goal 2: By March 31, 2026, the Office of the Child and Youth Advocate will have identified systemic issues affecting young people in the province.

Indicators:

Indicator	Results
▶ Environmental scan completed	An environmental scan was completed and engagement sessions were held.
▶ All gathered information analyzed	All information gathered was analyzed and a report of the findings was drafted.
▶ Report prepared and released	A draft report was prepared by the end of the fiscal year. A further engagement process will be facilitated in the next fiscal year and a report of findings will be released when the process concludes.



Objective 2.3: By March 31, 2026, the Office of the Child and Youth Advocate will have prepared a report of systemic issues affecting young people in the province.

Indicator	Results
▶ Systemic issues affecting young people in the province identified	Systemic issues affecting young people in the province were identified. One of the most prevalent systemic issues is the lack of mental health services for young people throughout the province. The final report will describe the current system, the gaps identified, and recommendations for government.
▶ Recommendations formulated for government entities	The formulation of recommendations began by the end of the fiscal year. These recommendations will be finalized in the next fiscal year and released in the final report.
▶ Appropriate steps taken to communicate these recommendations to the responsible entities	Appropriate steps will be taken to communicate these recommendations to the responsible entities in the next fiscal year when the final report is released publicly.



Opportunities and Challenges

This was the final year for the Office of the Child and Youth Advocate Business Plan 2023-26. This means the office will begin the implementation of its Business Plan for 2026-29, which will outline the key priorities for the next three years, including the issues youth have already communicated to us. The new Business Plan will provide continued opportunities for our office to meet with children and youth and amplify their voices, in order to influence positive changes in systems that serve young people. It also provides opportunities for us to continue listening and learning from young people in their own words and to identify emerging issues.

Continuous advancements in technology provide both opportunities and significant challenges for young people. Artificial Intelligence (AI) is a technological advancement of particular interest. When used appropriately, it can be a beneficial tool, however, we are also seeing the significant harm it can cause when used inappropriately. All levels of government must be mindful of the harmful impacts AI can have and respond with timely and meaningful legislation and policy. This is of particular importance for vulnerable populations, with a specific focus on children and youth.

During the fiscal year, the Office of the Child and Youth Advocate began an investigation into permanency planning for children and youth in care. The resulting report will highlight how permanency planning is achieved and make recommendations to the Government of Newfoundland and Labrador on actions that can improve permanency planning for children and youth in the province.

The report on the review of the provision of mental health services for young people will be released in FY 2026-27. This report will highlight key systemic issues and provide recommendations to government to address service gaps in such a critical health service for young people. The office is grateful for the interest and participation of young people, families, and professionals in this review process.

In 2027, the Office of the Child and Youth Advocate will celebrate 25 years of advocating for children and youth. As we prepare to celebrate this milestone, we also reflect on the present and recognize continued gaps in child serving systems. We will continue to advocate for a province where every child's and youth's rights are understood, protected, respected, and upheld.



Financial Statements

Expenditure and revenue figures included in this document are based on information provided in the **Report on the Program Expenditures and Revenues of the Consolidated Revenue Fund for Fiscal Year Ended 31 March 2026**.

Office of the Child and Youth Advocate	Actual	Estimates	
		Amended	Original
	\$	\$	\$
01. Salaries	1,368,106	1,415,500	1,415,500
Operating Accounts			
Employee Benefits	276	3,500	3,500
Transportation and Communications	23,734	52,900	55,400
Supplies	7,714	7,800	6,000
Professional Services	10,380	19,000	19,000
Purchased Services	144,190	170,900	170,900
Property, Furnishings and Equipment	4,351	4,700	4,000
02. Operating Accounts	190,645	258,800	258,800
Total: Office of the Child and Youth Advocate	1,558,751	1,674,300	1,674,300





**Office of the
Child and Youth Advocate**
20 Crosbie Place
St. John's, NL A1B 4J6



Email:
office@ocya.nl.ca
Website:
www.childandyouthadvocate.nl.ca

Telephone:
(709) 753-3888

Toll Free:
1-877-753-3888

Text:
(709) 682- 6292