

**CREDIT UNION**  
DEPOSIT GUARANTEE CORPORATION

Protecting Credit Union  
Member Deposits for Over 30 Years



ANNUAL BUSINESS  
**REPORT**  
**2014**

DRAFT



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## CHAIRPERSON'S REPORT

On behalf of the Board of Directors of the Credit Union Deposit Guarantee Corporation (the Corporation) I am pleased to report on the results of the Business Plan of the Corporation for the calendar year ended 2014.

The mandate of the Credit Union Deposit Guarantee Corporation is to protect the qualifying investments of credit union members. The Corporation facilitates the financial stability of the credit union system by monitoring credit unions to ensure they comply with legislation and exercise sound business practices.

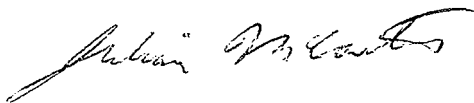
The Board of the Corporation attended ten meetings during 2014: four regular meetings, five meetings with boards of credit unions, and a meeting with credit union board chairs. Individual directors of the Corporation also attended five annual general meetings of credit unions and six other credit union sponsored functions.

The Corporation continued to support the professional development of its directors. During the year, several directors of the Corporation attended a national meeting of the Credit Union Prudential Supervisors Association (CUPSA), the Atlantic Credit Union Prudential Supervisors Association, the International Credit Union Regulators Network, the Newfoundland and Labrador Credit Union Directors Conference, the Credit Union Conference for Credit Union Leaders and the World Credit Union Conference.

The Board of the Corporation acknowledges it is accountable for the actual results reported. This report provides an overview of the Corporation and results achieved for 2014.

On behalf of the Board of the Corporation, I would like to thank the credit unions for the excellent cooperation received during the past year. I would also like to thank the directors, management and staff of the Corporation for their dedication and support.

On behalf of the Board of Directors,



**JULIAN MCCARTHY**

Chair

# PUBLIC BODY OVERVIEW

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## **Vision**

Newfoundland and Labradorians have access to a credit union system that is strong, stable and successful.

## **Mission**

By December 31, 2016, the Credit Union Deposit Guarantee Corporation will have improved the awareness of credit unions, directors, employees and the general public of its legislative responsibilities and the superior deposit protection it offers in support of increased confidence in the credit union system and member growth.

## **Mandate**

The mandate of the Credit Union Deposit Guarantee Corporation is informed through Section 134 of the *Credit Union Act, 2009* as contained in Appendix A. Its mandate is to protect the qualifying investments of all credit union members. The Corporation facilitates the financial stability of the credit union system by requiring credit unions to comply with legislation and exercise sound business practices.

## **Lines of Business**

The Credit Union Deposit Guarantee Corporation provided the following services to its primary clients:

1. Regulation of Credit Unions
2. Deposit Insurance
3. Stabilization

## **Regulation of Credit Unions**

The Corporation regulates credit unions through its examination, monitoring and enforcement activities.

### *Examination*

Every two years, or more often if required, the Corporation examines credit unions for compliance with legislation and sound business practices.

### *Monitoring*

Monthly, quarterly and annually, the Corporation receives reports from credit unions and monthly credit union financial statements are downloaded from the credit unions' data provider which are reviewed and, if necessary, remedial action is taken. The Corporation also performs monthly desk audits using an inquiry program accessing the credit unions on-line data base which identifies any potential high risk transactions which are investigated. Annually the Corporation also reviews independent audited statements of credit unions prepared by accountants licensed under the *Public Accountants Act*.

## **PUBLIC BODY OVERVIEW** (CONTINUED...)

### *Enforcement*

Credit Unions who remain non-compliant are assessed fines and penalties pursuant to legislation and/or are placed under supervision by the Corporation.

### **Deposit Insurance**

The Corporation provides deposit insurance on deposits of credit union members equal to a maximum \$250,000 per insured deposit. There are six insured deposits, including:

- Basic deposits
- Joint deposits
- Registered Retirement Savings Plans (RRSP'S)
- Registered Retirement Income Funds (RRIF'S)
- Tax Free Savings Accounts (TFSA'S)
- Trust accounts

### **Stabilization**

The Corporation stabilizes credit unions through supervision, training and risk management activities.

### *Supervision*

Credit Unions experiencing on-going difficulties are placed under supervision. The degree of supervision depends on the severity of the problem. The supervision process could involve requiring a credit union to prepare a plan to address the problem creating the difficulty and monitoring for compliance, replacing the Board of Directors, merging the credit union with another credit union or eventually winding up a credit union.

### *Training*

Under legislation, the Corporation may prescribe the minimum level of training for a director or officer of a credit union. During the past number of years the Corporation has been encouraging training of directors in good corporate governance practices by financially supporting director training.

### *Risk Management*

The Corporation administers six insurance policies on behalf of the credit union system. The six policies are Bonding, Directors Liability and Corporate Reimbursement, Corporate Errors and Omissions, Employment Practices Liability, Privacy Liability and On-line Banking. The Corporation also serves as the provincial representative on the National Risk Management Committee.

## PUBLIC BODY OVERVIEW (CONTINUED...)

Under the risk management program all employees and directors of credit unions are required to complete and file a fidelity bond application. For each employee a criminal record check is completed (CPIC) and a credit bureau. A bonding application may be conditional if the applicant's credit bureau shows abnormal financial stress. This program is administered by the Corporation. In addition, the Corporation co-ordinates and files credit union loss claims and facilitates training to credit unions in good risk management practices in areas covered by the policies. This training includes such areas as cash custody control procedures, debit card fraud, identity theft, credit card fraud, employee dishonesty, robbery prevention, phishing, skimming, cheque fraud, cyber risks, wire transfer fraud, money laundering and privacy legislation requirements.

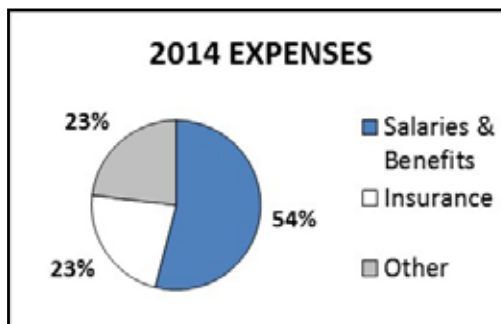
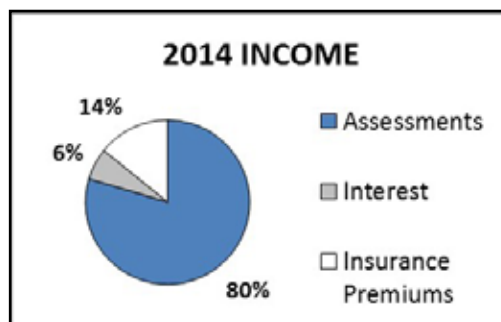
The Corporation has seven employees, six situated in Marystown and one in Mount Pearl (four male and three female). The Board has six directors (four male and two female) with three directors selected from Credit Union System nominees (Appendix B). The Chief Executive Officer is also the Superintendent of Credit Unions and Secretary/Treasurer of the Board.

The Corporation is self-funding and is operated outside of Government's budgetary process. The Board of Directors of the Corporation is responsible for the approval of the budget and expenditures of the Corporation.

The Corporation's revenues are generated from deposit insurance assessments received from credit unions, premiums received on insurance programs and investment income.

The Corporation's primary operating expenses include salaries and benefits, bonding insurance and other operating costs such as travel and administration.

In 2014, the Corporation provided assistance of \$300,000 to a credit union to assist in its deficit recovery plan. This deficit was incurred in 1999. No further assistance to this credit union is required given that only a small deficit remains.



## HIGHLIGHTS AND ACCOMPLISHMENTS

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The Credit Union Deposit Guarantee Corporation continued to perform well in 2014.

### **Financial:**

The Corporation's reported net income after credit union assistance was \$671,876 in 2014 as compared to \$537,371 in 2013. The increase in 2014 net income is primarily a result of an increase in assessments of \$74,426 due to an increase in insurable deposits and a decrease in advertising and promotion expense of \$72,375 due to a reduction in awareness advertising.

The Deposit Guarantee Fund Balance at the end of 2014 was \$6,709,700 as compared to \$6,037,824 at the end of 2013. During 2014, the Corporation provided net assistance from the Fund in the amount of \$300,000 which was the same amount provided in 2013.

The Corporation reported assets of \$7,255,515 in 2014 compared to \$6,568,649 in 2013.

The audited financial statements of the Corporation are contained in pages 13 to 26 of this report.

### **Operational:**

In accordance with its legislative mandate, the Corporation continued to monitor and examine credit unions in 2014 and continued its supervision of one credit union.

The Corporation completed four (4) examinations of credit unions in 2014 covering seven (7) branches. There were no deficiencies or non-compliance issues identified that posed significant risk to these credit unions.

The Corporation continued its focus on good governance and risk management practices. The Corporation continued its sponsorship of credit union directors training by covering 50% of the cost of training taken by credit union directors amounting to \$3200.

The Corporation is Master Policy Holder for six insurance policies. In 2014 there were a total of thirteen claims filed, eight On-Line Banking, two Cash In Transit, one Dishonesty, one Errors and Omissions and one Wire Transfer. After insurance deductibles and a recovery on the wire transfer claim of \$20,530 by the credit union itself, the net amount returned to credit unions was \$37,864.

The Corporation processed 59 bonding applications (55 staff and 4 directors) in 2014. Fifty-eight (58) were approved unconditionally and one(1) is pending receipt of additional information.



## HIGHLIGHTS AND ACCOMPLISHMENTS

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The Corporation's staff participated in international, national, regional and provincial meetings during the year. The Corporation staff participated on the National Risk Management Committee, Credit Union Prudential Supervisors Association, the Atlantic Credit Union Prudential Supervisors Association, and the International Credit Union Regulators Network.

The Manager of Operations attended the International Credit Union Regulators Network meetings and two supervisors attended the Credit Union National Lending Conference. All staff participated in a two day first aid course and a session provided by WHSCC on "Offices Have Hazards Too: Preventing Musculoskeletal injuries (MSIs) in the Workplace".

## BUSINESS ISSUES

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The following section presents the business issues fulfilling the requirements outlined in the *Transparency and Accountability Act* which designates the Corporation a Category 2 entity, to report to the people of Newfoundland and Labrador on progress in the areas of awareness and enterprise risk management during 2014.

### **Business Issue 1: Awareness**

The Credit Union Deposit Guarantee Corporation believes that continuing awareness of the deposit insurance program will not only support member growth in the credit union system but will enhance the long term viability of the System.

#### **Goal 1**

##### **Three Year Business Goal:**

By December 31, 2016, The Credit Union Deposit Guarantee Corporation will have developed new materials for promotion of deposit insurance, strategically advertised the deposit insurance program using print media, and completed an awareness survey and an effectiveness report.

##### **Objective for the year 2014:**

By December 31, 2014, the Credit Union Deposit Guarantee Corporation will have developed new brochures, posters and decals and advertised in print media.

##### ***Measure:***

Developed new deposit insurance promotional material and advertised deposit insurance using print media.

## **BUSINESS ISSUES (CONTINUED...)**

### ***Indicators:***

- New brochures developed
- New posters and decals developed
- Deposit Insurance using print media advertised

### ***Results achieved:***

Business Plan 2011-2013 concentrated primarily on awareness of the deposit insurance guarantee and the role of the Credit Union Deposit Guarantee Corporation. Based on a survey completed at the end of 2013 it was determined that while awareness had improved, awareness efforts needed to continue. As a result the Corporation decided to continue with awareness of the deposit insurance guarantee and the role of the Credit Union Deposit Guarantee Corporation in its Business Plan 2014-2016. It is envisaged that increased awareness may lead to increased member growth which in turn will support the long term viability of the system.

As a result in 2014 the Corporation with the assistance of Atlantic Central marketing department developed new deposit insurance brochures, new posters and decals. During the RRSP season and Credit union week, the second week in October each year, the Corporation strategically advertised CUDGC and the deposit insurance throughout Newfoundland and Labrador.

### **Objective for the year 2015:**

By December 31, 2015, the Credit Union Deposit Guarantee Corporation will have distributed new deposit insurance promotional materials to credit unions and advertised deposit insurance using print media.

### ***Measure:***

Distributed new deposit insurance promotional material to credit unions and advertised deposit insurance using print media.

### ***Indicators:***

- New deposit insurance brochures, posters and decals distributed to all credit unions.
- Deposit Insurance advertised in a provincial newspaper.

## **Business Issue 2: Enterprise Risk Management (ERM)**

The Credit Union Deposit Guarantee Corporation believes that it is important that it engage in an Enterprise Risk Management process to ensure both current and future risks which may impact the operation of the Credit Union Deposit Guarantee Corporation now and into the future are fully understood.

## **BUSINESS ISSUES (CONTINUED...)**

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### **Goal 1**

#### **Three Year Business Goal:**

By December 31, 2016, the Credit Union Deposit Guarantee Corporation will have completed an Enterprise Risk Management process.

#### **Objective for the year 2014:**

By December 31, 2014, the Credit Union Deposit Guarantee Corporation will have completed Enterprise Risk Management training, developed and approved an Enterprise Risk Management policy and commenced identification of key risks.

#### **Measure:**

Enterprise Risk Management training completed, an Enterprise Risk Management policy developed and approved and identification of key risks commenced

#### **Indicators:**

- Enterprise Risk Management training by the Board of Directors of the Credit Union Deposit Guarantee Corporation completed.
- An Enterprise Risk Management policy developed and approved.
- Identification of key risks commenced.

#### **Results achieved:**

As part of the Corporations Business Plan 2014-2016 the Corporation decided to develop an Enterprise risk management framework to ensure existing and potential material risks that could impact the Corporation are identified, managed or mitigated, to ensure appropriate resources and controls are allocated to controllable, accepted risks and to ensure non-controllable risks are identified , monitored, understood and mitigated where possible. The intent is to finalize the framework during Business Plan 2014-2016 and to review and update the Framework as a board governance tool each year thereafter.

In 2014 the board and senior management of the Credit Union Deposit Guarantee Corporation completed enterprise risk management training on June 10, 2014. An Enterprise Risk Management policy was developed and approved. Key risks were identified and a key risk register prepared and approved.

#### **Objective for the year 2015:**

By December 31, 2015 the Credit Union Deposit Guarantee Corporation will have identified the key risks and impacts, identified priority risks and completed gap analysis.

#### **Measure:**

Identified risks and impacts, identified priority risks, and completed gap analysis.

#### **Indicators:**

- Key risks and Impacts identified
- Priority risks identified
- Gap analysis completed

## OPPORTUNITIES AND CHALLENGES AHEAD

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### **Opportunities**

1. To help foster continued development of credit union directors, management and staff by supporting training initiatives.
2. To maintain and enhance communication with credit union directors by attending annual general meetings, board on board meetings and attending provincial and regional credit union system meetings.
3. To support the growth of the credit union movement by the Corporation enhancing member and public awareness of the deposit guarantee and the services provided by the Credit Union Deposit Guarantee Corporation.

### **Challenges**

1. To ensure timely remedial action is taken to address issues so that the guarantee fund will not be negatively impacted.
2. To assist provincial credit unions in mitigating any possible negative impacts resulting from proposed changes to Federal legislation with respect to withdrawal of supervisory oversight of credit union centrals and changes to Federal credit union legislation.
3. To ensure the Corporation's staff and directors undertake educational opportunities to enable the corporation to satisfactorily respond to new issues that may result from the rapid changes taking place in the financial industry.

## APPENDIX A - MANDATE

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### **Legislated Mandate** *(Source: Credit Union Act, 2009 Chapter C-37.2)*

134. The duties of the guarantee corporation are
- (a) to provide, for the benefit of persons having deposits with credit unions in the province, deposit insurance against loss of part or all of those deposits by making payments to the depositors to the extent and in the manner authorized by this Act;
  - (b) in those circumstances that the guarantee corporation considers appropriate, to provide assistance to credit unions for the purpose of stabilization or for the orderly liquidation of a credit union;
  - (c) to protect deposits in credit unions against impairment arising from financial losses and insolvency by
    - (i) promoting the development and implementation of sound business practices and sound financial policies and procedures by credit unions, and
    - (ii) establishing and implementing loss prevention programs and other controls;
  - (d) to act as supervisor of a credit union; and
  - (e) to do those other things that may be required or authorized by this Act or the regulations.

## APPENDIX B - DIRECTOR PROFILES



**Julian McCarthy**  
Chair

Julian McCarthy is the Assistant Deputy Minister of Consumer and Commercial Affairs, Department of Service NL, Government of Newfoundland and Labrador. He has held this position and has been Chair of the Board for the Credit Union Deposit Guarantee Corporation since April of 2011. Mr. McCarthy has been employed with the provincial government for 28 years and has a Bachelor of Commerce (honors) degree from Memorial University.



**Lillian Joy**  
Vice-Chair

Lillian Joy is a retired employee of Aliant where she worked in excess of 31 years in a management capacity. Ms. Joy served on the Board of EasternEdge Credit Union for nine (9) years, including two terms as President and was a director of Credit Union Central for a period of four (4) years. Ms. Joy is a Credit Union System nominee and has served on the Board of the Credit Union Deposit Guarantee Corporation for 12 years. Her current term expires December 5, 2014.



**William Langthorne**  
CEO/Superintendent  
of Credit Unions  
Secretary Treasurer

William Langthorne is the Chief Executive Officer of the Credit Union Deposit Guarantee Corporation, Superintendent of Credit Unions, and Secretary Treasurer of the Board. Mr. Langthorne has been employed with the Credit Union Deposit Guarantee Corporation since 1988. Mr. Langthorne is a Certified General Accountant and has a Bachelor of Arts Degree with a major in Economics and a minor in Business. Mr. Langthorne has also completed Fundamentals of Governance at Queens School of Business.



**Maureen McCarthy**

Maureen McCarthy is Director of Pensions, Department of Finance, Government of Newfoundland and Labrador. Ms. McCarthy is a Certified Management Accountant and has a Bachelor of Commerce (Honors) degree from Memorial University. Ms. McCarthy has been on the Board of the Credit Union Deposit Guarantee Corporation since 2000 as a Government Appointment.

## APPENDIX B - DIRECTOR PROFILES

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**Clayton Handrigan**

Clayton Handrigan is a retired educator, having spent 30 years as a teacher, guidance counselor, and an administrator. He holds a Bachelor of Arts (Education) degree and a Bachelor of Arts degree from Memorial University and a Master of Education degree from the University of Toronto. He served on the Board of Directors of the Newfoundland and Labrador Credit Union for 12 years, three of which he was the President and Chair of the Board. Mr. Handrigan is a Credit Union System nominee and has served as a director of the Credit Union Deposit Guarantee Corporation for seven (7) years. His current term will expire March 21, 2016.



**Ray Andrews**

Ray Andrews is a consultant dealing with fisheries policy and planning. He graduated with a Bachelor of Science (Biology) in 1970 from Memorial University. Mr. Andrews was Deputy Minister of Fisheries, a Director of the Canadian Saltfish Corporation, Vice-Chair of the Fisheries Loan Board, a member of the Northern Cod Task Force, director of the Marine Institute Board of Governors and Chairperson of the Newfoundland and Labrador Fisheries Development Corporation. Mr. Andrews has been on the Board of the Credit Union Deposit Guarantee Corporation for six (6) years. His current term expires on December 5, 2014.





## **APPENDIX C - AUDITED FINANCIAL STATEMENTS**

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*Financial Statements of*

### **CREDIT UNION DEPOSIT GUARANTEE CORPORATION**

*Year Ended December 31, 2014*

# AUDITOR'S REPORT



P.O.Box 29024  
St. John's, NL A1A 5B5  
P: 709.699.1135  
E: brian@briantscammell.ca

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## INDEPENDENT AUDITOR'S REPORT

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To the Directors of Credit Union Deposit Guarantee Corporation NL

I have audited the accompanying financial statements of Credit Union Deposit Guarantee Corporation NL, which comprise the balance sheet as at December 31, 2014 and the statements of income and fund balance and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Credit Union Deposit Guarantee Corporation NL as at December 31, 2014 and its financial performance and its cash flow for the year then ended in accordance with International Financial Reporting Standards.

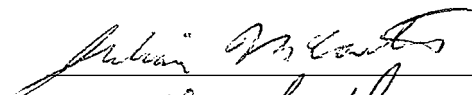
St. John's, NL  
March 31, 2015

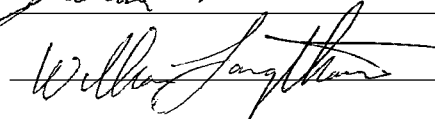
CHARTERED PROFESSIONAL ACCOUNTANT

# BALANCE SHEET

	2014	2013
<b>ASSETS</b>		
Cash	\$ 41,781	\$ 52,809
Marketable securities ( <i>Market value \$7,100,110; 2013 - \$6,450,110</i> ) ( <i>Note 4</i> )	7,100,110	6,450,110
Accounts receivable	500	614
Interest receivable	80,044	24,390
Harmonized sales tax recoverable	20,144	28,421
Prepaid expenses	442	441
Property, plant and equipment ( <i>Note 5</i> )	12,494	11,864
	<b>\$ 7,255,515</b>	<b>\$ 6,568,649</b>
<b>LIABILITIES</b>		
Accounts payable	\$ 545,815	\$ 530,825
<b>FUND BALANCE</b>	<b>6,709,700</b>	<b>6,037,824</b>
<b>LIABILITIES AND FUND BALANCE</b>	<b>\$ 7,255,515</b>	<b>\$ 6,568,649</b>

## ON BEHALF OF THE BOARD

 Director

 Director

## STATEMENT OF INCOME AND FUND BALANCE

	2014	2013
<b>REVENUE</b>		
Assessments	\$ 1,555,732	\$ 1,481,306
Bonding insurance	277,197	276,968
Interest	121,058	111,212
Other	800	1,150
	<b>1,954,787</b>	<b>1,870,636</b>
<b>EXPENSES</b>		
Salaries and wages	530,587	527,933
Insurance	224,707	224,010
Training	48,067	30,990
Rental	44,460	44,460
Meetings and conventions	38,867	31,880
Travel	27,554	38,824
Data access costs	13,630	13,228
Telephone	12,752	11,714
Office	12,610	11,469
Professional fees	11,661	10,793
Directors fees	9,725	7,830
Advertising and promotion	4,368	76,743
Amortization	3,526	3,391
	<b>982,514</b>	<b>1,033,265</b>
<b>INCOME FROM OPERATIONS</b>	<b>972,273</b>	<b>837,371</b>
<b>OTHER INCOME (EXPENSES)</b>		
Loss on disposal of assets	(397)	-
Assistance to credit unions	(300,000)	(300,000)
	<b>(300,397)</b>	<b>(300,000)</b>
<b>NET INCOME</b>	<b>671,876</b>	<b>537,371</b>
RETAINED EARNINGS - BEGINNING OF YEAR	<b>6,037,824</b>	<b>5,500,453</b>
<b>RETAINED EARNINGS - END OF YEAR</b>	<b>\$ 6,709,700</b>	<b>\$ 6,037,824</b>

# STATEMENT OF CASH FLOWS

	2014	2013
<b>OPERATING ACTIVITIES</b>		
Net income	\$ 671,876	\$ 537,371
Items not affecting cash:		
Amortization of property, plant and equipment	3,526	3,391
Loss on disposal of assets	397	-
Interest revenue	(121,058)	(111,212)
	<b>554,741</b>	<b>429,550</b>
Changes in non-cash working capital:		
Accounts receivable	114	248
Interest received	65,404	154,439
Accounts payable	14,990	(158,001)
Prepaid expenses	(1)	(51)
Harmonized sales tax payable	8,277	3,729
	<b>88,784</b>	<b>364</b>
Cash flow from operating activities	<b>643,525</b>	<b>429,914</b>
<b>INVESTING ACTIVITIES</b>		
Purchase of property, plant and equipment	(4,670)	(2,589)
Proceeds on disposal of property, plant and equipment	117	-
Proceeds from sale of marketable securities	6,000,000	1,079,770
Purchase of marketable securities	(6,650,000)	(1,520,000)
Cash flow used by investing activities	<b>(654,553)</b>	<b>(442,819)</b>
<b>DECREASE IN CASH FLOW</b>	<b>(11,028)</b>	<b>(12,905)</b>
Cash - beginning of year	52,809	65,714
<b>CASH - END OF YEAR</b>	<b>\$ 41,781</b>	<b>\$ 52,809</b>

# NOTES TO THE FINANCIAL STATEMENTS

## 1. REPORTING ENTITY

The Credit Union Deposit Guarantee Corporation (the "Corporation") is established as a corporation without share capital under the provisions of Section 133 of the *Credit Union Act, 2009*

## 2. BASIS OF PREPARATION

### *Statement of compliance*

These financial statements are general purpose financial statements which have been prepared in accordance with International Financial Reporting Standards ("IFRS"). The financial statements for the year ended December 31, 2014 were authorized for issue by the Corporation's Board of Directors on March 31, 2015.

### *Basis of preparation*

These financial statements are presented in Canadian dollars which is the Corporation's functional currency. They are prepared under the historical cost convention except for cash and cash equivalents which are classified as available-for-sale.

### *Use of significant accounting judgments, estimates and assumptions*

The preparation of these financial statements in conformity with IFRS requires management to make judgements, estimates, and assumptions that affect the application of policies and reported amounts of assets and liabilities, and disclosures of contingent assets and contingent liabilities at the date of these financial statements, and the reported amounts of revenues and expenses during the year. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from estimates made in these financial statements.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS have a significant effect on these financial statements. Outlined below are areas involving a higher degree of judgment or complexity, or areas where assumptions are significant to the Corporation's financial statements:

### *a) Provisions*

The amount recognized as accounts payable and accrued liabilities is the best estimate of the consideration required to settle the related liability, taking into account the risks and uncertainties surrounding the obligation.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Management believes the estimates used in preparing these financial statements are reasonable. Actual results in the future may differ materially from those reported.

Assistance to credit unions, which is included in accounts payable and accrued liabilities, is management's best estimate of the consideration required to settle the related liability, taking into account the risks and uncertainties surrounding the obligation.

*(continues)*

# NOTES TO THE FINANCIAL STATEMENTS

## 2. BASIS OF PREPARATION *(continued)*

### *(b) Economic lives of property, plant and equipment*

Management determines the estimated useful lives of its property, plant and equipment based on historical experience of the actual lives of property, plant and equipment of similar nature and functions, and reviews these estimates at the end of each reporting period.

### *Application of new and revised standards*

In the current year, the Corporation applied the following new and amended IFRS issued by the International Accounting Standards Board ("IASB") that are mandatorily effective for the year ended December 31, 2014.

### *Recoverable Amount Disclosures for Non-Financial Assets*

The Corporation has applied the amendments to IAS 36 Recoverable Amount Disclosures for Non-Financial Assets for the first time in the current year. The amendments to IAS 36 remove the requirement to disclose the recoverable amount of a cash-generating unit ("CGU") to which goodwill or other intangible assets with indefinite useful lives had been allocated when there has been no impairment or reversal of impairment of the related CGU. Furthermore, the amendments introduce additional disclosure requirements applicable when the recoverable amount of an asset or a CGU is measured at fair value less costs of disposal. These new disclosures include the fair value hierarchy, key assumptions and valuation techniques used which are in line with the disclosure required by IFRS 13 Fair Value Measurements.

The adoption of the new standard had no impact on the operations or reporting of the Corporation.

### *New standards and interpretations not yet adopted*

Certain new standards, interpretations, amendments and improvements to the existing standards have been issued by the IASB but are not yet effective for the year ended December 31, 2014, and have not been applied in preparing these financial statements:

### *(a) Financial instruments*

In November 2009 and October 2010, the IASB issued IFRS 9 - Financial Instruments ("IFRS 9"), Classification and Measurement of Financial Assets and Financial Liabilities. IFRS 9 will replace IAS 39 - Financial Instruments: Recognition and Measurement ("IAS 39") in its entirety. IFRS 9 uses a single approach to determine whether a financial asset or liability is measured at amortized cost or fair value, replacing the multiple rules in IAS 39.

In November 2013, the IASB announced the completion of a package of three amendments to the accounting requirements for financial statements set out in IFRS 9. The amendments are as follows:

- bring into effect a substantial overhaul of hedge accounting that will allow entities to better reflect their risk management activities in the financial statements;
- allow the changes to address the so-called 'own credit' issue that were already included in IFRS 9 to be applied in isolation without the need to change any other accounting for financial instruments; and
- remove the January 1, 2015 mandatory effective date of IFRS 9, to provide sufficient time for preparers of financial statements to make the transition to the new requirements.

The Corporation is assessing the potential impact of these new amendments and standards.

*(continues)*

# NOTES TO THE FINANCIAL STATEMENTS

## 2. BASIS OF PREPARATION *(continued)*

### *(b) Clarification of Acceptable Methods of Depreciation*

The amendments to IAS 16 prohibit entities from using a revenue-based depreciation method for property, plant and equipment.

The amendments apply prospectively for annual periods beginning on or after January 1, 2016. Currently, the Corporation uses the straight-line and declining balance methods for depreciation of its property, plant and equipment. Management of the Corporation believe that these methods are the most appropriate to reflect the consumption of economic benefits inherent in the respective assets and accordingly, management of the Corporation does not anticipate that the application of this amendment to IAS 16 will have a material impact on the Corporation's financial statements.

### *(c) Revenue for Contracts with Customers*

In May 2014, IFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. IFRS 15 will supersede the current revenue recognition guidance including IAS 18 Revenue, IAS 11 Construction Contracts and the related interpretations when it becomes effective.

The core principle of IFRS 15 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the Standard introduces a 5-step approach to revenue recognition:

Step 1: Identify the contract(s) with a customer.

Step 2: Identify the performance obligations in the contract.

Step 3: Determine the transaction price.

Step 4: Allocate the transaction price to the performance obligations in the contract.

Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation.

Under IFRS 15, an entity recognizes revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in IFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by IFRS 15.

IFRS 15 is applicable for annual periods beginning on or after January 1, 2017, with earlier application permitted. Management of the Corporation is assessing the potential impact of this new standard.



# NOTES TO THE FINANCIAL STATEMENTS

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## 3. OTHER SIGNIFICANT ACCOUNTING POLICIES

### **Cash**

Cash consists of balances with banks.

### **Financial instruments**

#### *Classification*

A financial instrument is a contract that establishes a financial asset for one party and a financial liability or equity instrument for the other party. All financial instruments have been classified either based on the type of instrument or the Corporation's intention regarding the instrument, as described below:

#### *Held for Trading*

Financial assets classified as held for trading are typically acquired for resale prior to maturity or designated as held for trading. They are measured at fair value on the balance sheet date. Fair value fluctuations including interest earned, interest accrued, gains and losses realized on disposal and unrealized gains and losses are included in investment income. Cash and cash equivalents have been classified as held-for-trading.

Financial liabilities designated as held for trading are those non-derivative financial liabilities that the Corporation elects to designate on initial recognition as instruments that it will measure at fair value through other interest expense. These are accounted for in the same manner as held for trading assets. The Corporation has not designated any non-derivative financial liabilities as held for trading.

#### *Held to Maturity*

Held to maturity financial assets are non-derivative financial assets with fixed or determinable payments and a fixed maturity, other than loans and receivables, that an entity has the positive intention and ability to hold to maturity. These assets are measured at amortized cost using the effective interest method. The Corporation has classified its investments as held to maturity.

#### *Available for Sale*

Available for sale financial assets are those non-derivative financial assets that are designated as available for sale, or that are not classified as loans and receivables, held for trading, or held to maturity. Except as mentioned below, available for sale financial assets are carried at fair value with unrealized gains and losses included in accumulated other comprehensive income until realized when the cumulative gain or loss is transferred to other income. Available for sale financial assets that do not have quoted market prices in an active market are recorded at cost. Interest on interest bearing available for sale financial assets is calculated using the effective interest method. No financial assets have been classified as available for sale except for cash and cash equivalents.

#### *Loans and Receivables*

Loans and receivables are recorded at amortized cost using the effective interest method. Amortized cost is a reasonable estimate of the fair value of these instruments.

*(continues)*

# NOTES TO THE FINANCIAL STATEMENTS

## 3. OTHER SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### *Other Liabilities*

Other liabilities, such as bank indebtedness and accounts payable and accrued liabilities, are recorded at amortized cost using the effective interest method and include all financial liabilities other than derivative instruments. Amortized cost is a reasonable estimate of the fair value of these instruments

### *Transaction Costs*

Transaction costs are expensed as incurred.

### *Fair Values*

The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's length transaction between knowledgeable willing parties who are under no compulsion to act. Fair values are determined by reference to quoted bid or asking prices in an active market. In the absence of an open market, the Corporation determines fair values based on internal or external valuation models such as discounted cash flow analysis or using observable market-based inputs.

### *Effective Interest Method*

The Corporation uses the effective interest method to recognize interest income or expense, premiums or discounts earned or incurred for financial instruments.

### ***Property, plant and equipment***

Property, plant and equipment are stated at cost less accumulated amortization. Property, plant and equipment are amortized over their estimated useful lives at the following rates and methods:

Computer equipment	30%	declining balance method
Furniture and fixtures	20%	declining balance method
Signage	20%	declining balance method

The Corporation regularly reviews its property, plant and equipment to eliminate obsolete items.

Property, plant and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

### ***Severance pay***

Severance pay, which is included with accounts payable and accrued liabilities, is accrued for all employees for whom the right to such compensation is vested.

### ***Revenue recognition***

The Corporation recognizes assessment revenue based on a percentage of insured deposits of individual credit unions operating within the Province of Newfoundland & Labrador. Interest revenue is recognized based on the investment interest collected and accrued during the year, and bonding revenue is recognized based on a percentage of individual credit unions' assets plus a \$60,000 fee that is allocated to the Newfoundland and Labrador credit unions based on a pre-determined formula.

*(continues)*

# NOTES TO THE FINANCIAL STATEMENTS

## 3. OTHER SIGNIFICANT ACCOUNTING POLICIES (continued)

### *Assistance to credit unions*

Assistance to credit unions is recorded only when it can be reasonably determined by the Corporation that such a payment will be required and when the Board of Directors has assessed the reasonableness of such a charge and authorized the assistance as a commitment of the Fund. The determination of the assistance requires the exercise of judgement because the precise amount, method and timing of such assistance is dependent on future events. The amount of actual assistance paid and possible future assistance is disclosed in the financial statements.

### *Pension costs*

Employees of the Corporation other than the Chief Executive Officer are included in the Public Service Pension Plan of the Government of Newfoundland and Labrador. Contributions to the plans are required from both the employees and the Corporation. The annual contributions for pension are recognized in the accounts on a current basis. Contributions to this plan totalled \$25,579 (2013 - \$23,992).

The Corporation also contributed to a private registered retirement savings plan for the Chief Executive Officer based on a percentage of his annual salary. Contributions to this plan totalled \$8,461 (2013 - \$7,966)

### *Future income taxes*

The liability method of tax allocation is used in accounting for income taxes. Under this method, future tax assets and liabilities are determined based on differences between the financial reporting and tax basis of assets and liabilities, and measured using the substantially enacted tax rates and laws that will be in effect when the differences are expected to reverse.

## 4. MARKETABLE SECURITIES

	2014	2013
Concentra Financial term deposit, 1.60%, maturing April 28, 2015	\$ 1,100,000	\$ -
Concentra Financial term deposit, 1.76%, matured April 9, 2014	-	5,000,000
Bank of Montreal term deposit, 1.76%, maturing April 10, 2015.	6,000,000	-
Concentra Financial term deposit, 1.67%, matured April 28, 2014	-	1,450,000
Newfoundland and Labrador Credit Union share	100	100
Concentra share	10	10
	<b>\$ 7,100,110</b>	<b>\$ 6,450,110</b>

## NOTES TO THE FINANCIAL STATEMENTS

### 5. PROPERTY, PLANT AND EQUIPMENT

2014				
	Computers	Signage	Furniture and Fixtures	Total
	\$	\$	\$	\$
<b>Cost</b>				
Balance, beginning of year	78,873	1,547	35,047	115,467
Additions	3,497	-	1,173	4,670
Disposals	515	-	-	515
<b>Balance, end of year</b>	<b>81,855</b>	<b>1,547</b>	<b>36,220</b>	<b>119,622</b>
<b>Accumulated Depreciation</b>				
Balance, beginning of year	73,787	433	29,383	103,603
Amortization expense	2,052	223	1,250	3,525
	75,839	656	30,633	107,128
<b>Net book value</b>	<b>6,016</b>	<b>891</b>	<b>5,587</b>	<b>12,494</b>

2013				
	Computers	Signage	Furniture and Fixtures	Total
	\$	\$	\$	\$
<b>Cost</b>				
Balance, beginning of year	77,084	1,547	34,247	112,878
Additions	1,789	-	800	2,589
Disposals	-	-	-	-
<b>Balance, end of year</b>	<b>78,873</b>	<b>1,547</b>	<b>35,047</b>	<b>115,467</b>
<b>Accumulated Depreciation</b>				
Balance, beginning of year	71,990	155	28,067	100,212
Amortization expense	1,797	278	1,316	3,391
<b>Balance, end of year</b>	<b>73,787</b>	<b>433</b>	<b>29,383</b>	<b>103,603</b>
<b>Net book value</b>	<b>5,086</b>	<b>1,114</b>	<b>5,664</b>	<b>11,864</b>

# NOTES TO THE FINANCIAL STATEMENTS

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## 6. CAPITAL MANAGEMENT

The Corporation's objectives with respect to capital management are to safeguard the entity's ability to continue as a going concern so that it can continue to operate as a deposit insurance provider for the Newfoundland & Labrador credit unions, including the provision of stabilization funds as needed.

The Corporation defines its capital as the balance in the Deposit Guarantee Fund Balance; the changes in this balance for 2014 are presented in the Statement of Income and Fund Balance.

## 7. FAIR VALUE OF FINANCIAL INSTRUMENTS

The Corporation's financial instruments are comprised of cash, investments, receivables and accounts payable.

Cash is reported at fair value on the balance sheet. Receivables and accounts payable are reported at amortized cost which approximates fair value due to their short term nature. Investments are reported at amortized cost using the effective interest method which approximates their fair value.

## 8. NATURE AND EXTENT OF RISK ARISING FROM FINANCIAL INSTRUMENTS

The Corporation is exposed to the following risks as a result of holding financial instruments: credit risk, market risk and liquidity risk. The following is a description of those risks and how the Corporation manages the exposure to them.

### *Credit Risk*

Credit risk is the risk that a financial loss will occur due to the failure of a counterparty to discharge its contractual commitment or obligation to the Corporation. Credit risk may arise principally through its investments included in the Corporation's asset portfolio.

The Corporation manages this risk by making investments in accordance with the investment policy established by the Board of Directors which permits the Corporation to invest in high quality, liquid short-term investments. Equity investments are not permitted.

### *Market Risk*

Market risk arises from changes in interest rates on investments in its portfolio that affect the Corporation's net interest income. The Corporation's goal is to maximize its return on these portfolios, without taking unreasonable risk and retaining a high degree of liquidity.

The Corporation manages this risk by investing in securities that are not susceptible to significant changes in rates of return to the Corporation caused by changes in market values of the investments.

### *Liquidity Risk*

Liquidity risk is the risk of having insufficient financial resources to meet the Corporation's funding requirements.

The Corporation's liquidity policies and practices include the measurement and forecast of cash flows and maintenance of a pool of high quality liquid assets.

## 9. COMMITMENTS

The Corporation has entered into a lease agreement for office space which expires December 31, 2016. The amount of the annual rent payable is \$44,460 plus HST.

# NOTES TO THE FINANCIAL STATEMENTS

## 10. INCOME TAXES

Credit union assessments and assistance are excluded from the calculation of taxable income.

The undepreciated capital cost for income tax purposes of the Corporation's depreciable assets exceeds the net book value by \$131,197.

The Corporation has the following non-capital losses available, listed by year of expiry, which can be used to reduce future years' taxable income. The potential income tax benefits associated with these items have not been recognized in the financial statements

<b>2015</b>	\$	362,558
<b>2026</b>		350,333
<b>2027</b>		255,907
<b>2028</b>		387,654
<b>2029</b>		434,292
<b>2030</b>		575,432
<b>2031</b>		654,705
<b>2032</b>		658,896
<b>2033</b>		631,274
<b>2034</b>		565,881

**\$ 4,876,932**

## 11. RELATED PARTY TRANSACTIONS

The Corporation's compensation, including the employers' portion of benefits, to key management personnel in 2014, which are defined by IAS 24, Related Party Disclosures, as those persons having authority and responsibility for planning, directing and controlling the activities of the Corporation, including directors and management was \$241,669 (2013 - \$226,609).



